

Form **8879-EO****IRS e-file Signature Authorization
for an Exempt Organization**

OMB No. 1545-1878

For calendar year 2016, or fiscal year beginning SEP 1, 2016, and ending AUG 31, 2017

▶ Do not send to the IRS. Keep for your records.

2016Department of the Treasury
Internal Revenue Service▶ Information about Form 8879-EO and its instructions is at www.irs.gov/form8879eo

Name of exempt organization

Employer identification number

QUEBEC-LABRADOR FOUNDATION, INC.**13-6155399**

Name and title of officer

**ELIZABETH ALLING
PRESIDENT****Part I Type of Return and Return Information** (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a Form 990 check here ▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 1,798,332.
2a Form 990-EZ check here ▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b
4a Form 990-PF check here ▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b
5a Form 8868 check here ▶ <input type="checkbox"/>	b Balance Due (Form 8868, line 3c)	5b

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2016 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

☒ I authorize **CBIZ MHM, LLC**

ERO firm name

to enter my PIN **15545**Enter five numbers, but
do not enter all zeros

as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶

Date ▶

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

04737791068

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2016 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ **CBIZ MHM, LLC**Date ▶ **07/12/18**

**ERO Must Retain This Form - See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2016)

623051 09-26-16

11230712 143399 12820.000

2016.06000 QUEBEC-LABRADOR FOUNDATIO 12820.01

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2016Open to Public
Inspection

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.A For the 2016 calendar year, or tax year beginning **SEP 1, 2016** and ending **AUG 31, 2017**

B Check if applicable:

- ☒ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization

QUEBEC-LABRADOR FOUNDATION, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite

4 SOUTH MAIN STREET

City or town, state or province, country, and ZIP or foreign postal code

IPSWICH, MA 01938-2331F Name and address of principal officer: **ELIZABETH ALLING****SAME AS C ABOVE**

D Employer identification number

13-6155399

E Telephone number

978-356-0038G Gross receipts \$ **4,017,215.**

H(a) Is this a group return

for subordinates? ☐ Yes ☒ NoH(b) Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. (see instructions)

H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c)() (insert no.) ☐ 4947(a)(1) or ☐ 527J Website: **QLF.ORG**K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ OtherL Year of formation: **1963** M State of legal domicile: **NY****Part I Summary**

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: QLF EXISTS TO PROMOTE GLOBAL LEADERSHIP DEVELOPMENT, TO SUPPORT THE RURAL COMMUNITIES AND
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.
	3	Number of voting members of the governing body (Part VI, line 1a) 19
	4	Number of independent voting members of the governing body (Part VI, line 1b) 16
	5	Total number of individuals employed in calendar year 2016 (Part V, line 2a) 10
	6	Total number of volunteers (estimate if necessary) 25
	7a	Total unrelated business revenue from Part VIII, column (C), line 12 0.
7b	Net unrelated business taxable income from Form 990-T, line 34 0.	
Revenue	8	Contributions and grants (Part VIII, line 1h) 1,240,786.
	9	Program service revenue (Part VIII, line 2g) 27,717.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d) 889,412.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 36,580.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,194,495.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3) 19,850.
	14	Benefits paid to or for members (Part IX, column (A), line 4) 0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 761,869.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e) 0.
	b	Total fundraising expenses (Part IX, column (D), line 25) 110,027.
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 772,099.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,553,818.
	19	Revenue less expenses. Subtract line 18 from line 12 640,677.
Net Assets or Fund Balances	20	Total assets (Part X, line 16) 5,804,712.
	21	Total liabilities (Part X, line 26) 347,377.
	22	Net assets or fund balances. Subtract line 21 from line 20 5,457,335.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date
	ELIZABETH ALLING, PRESIDENT Type or print name and title	
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature
	BRENDA L. BOOTH	<i>Brenda L. Booth</i>
	Date	Check <input type="checkbox"/> if self-employed PTIN
	07/12/18	P01342395
	Firm's name CBIZ MHM, LLC	Firm's EIN 26-3753134
	Firm's address 500 BOYLSTON STREET BOSTON, MA 02116	Phone no. 617-761-0600

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒ **X****1** Briefly describe the organization's mission:

QLF EXISTS TO PROMOTE GLOBAL LEADERSHIP DEVELOPMENT, TO SUPPORT THE RURAL COMMUNITIES AND ENVIRONMENT OF EASTERN CANADA AND NEW ENGLAND, AND TO CREATE MODELS FOR STEWARDSHIP OF NATURAL RESOURCES AND CULTURAL HERITAGE THAT CAN BE SHARED WORLDWIDE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 533,952. including grants of \$ 21,775.) (Revenue \$ 30,845.)
CONSERVATION AND STEWARDSHIP

BIODIVERSITY CONSERVATION - WORKING WITH COASTAL COMMUNITIES, MARINE RESOURCE USERS, CONSERVATION ORGANIZATIONS, AND GOVERNMENT, QLF ENCOURAGES LOCAL COMMUNITIES TO TAKE AN ACTIVE ROLE IN MANAGING NATURAL RESOURCES, PROMOTING INITIATIVES TO SECURE SUSTAINABLE DEVELOPMENT, AND PARTICIPATE IN CONSERVATION EDUCATION AND OUTREACH. THE 2017 BIODIVERSITY CONSERVATION PROGRAM, MANAGED IN MASSACHUSETTS AND DIRECTED IN EASTERN CANADA, INCLUDES THESE PROJECTS: PIPING PLOVER CONSERVATION (SOUTHWESTERN NEWFOUNDLAND); SHOREBIRD AND SEABIRD CONSERVATION (THE GREAT NORTHERN PENINSULA OF NEWFOUNDLAND, QUEBEC NORTH SHORE, GULF OF ST. LAWRENCE); STEWARDSHIP OF ENDANGERED MARINE

4b (Code:) (Expenses \$ 724,620. including grants of \$ 0.) (Revenue \$ 71,170.)
LEADERSHIP

GLOBAL LEADERSHIP NETWORK - QLF'S NETWORK OF ALUMNI IS NAMED THE GLOBAL LEADERSHIP NETWORK OR GLN AND CONSISTS OF MORE THAN 5,000 INDIVIDUALS AND PARTNER ORGANIZATIONS. THE GLN HAS GROWN EXPONENTIALLY OVER MORE THAN FIVE DECADES TO INCLUDE FORMER VOLUNTEERS, INTERNS, SCHOLARSHIP RECIPIENTS, SOUNDS CONSERVANCY FELLOWS, INTERNATIONAL FELLOWS OF QLF'S REGION-REGION CONSERVATION EXCHANGE PROGRAMS AND LEADERS FROM REGIONAL PARTNER ORGANIZATIONS. QLF ALUMNI REPRESENT SEVENTY-FIVE COUNTRIES IN OUR HOME REGION (NEW ENGLAND AND EASTERN CANADA); AND EUROPE; CENTRAL AND SOUTHEAST EUROPE; LATIN AMERICA AND THE CARIBBEAN; THE MIDDLE EAST, NORTH AFRICA, AND THE GULF STATES; AND SOUTHEAST ASIA. IN 2017, STAFF

4c (Code:) (Expenses \$ 230,752. including grants of \$) (Revenue \$ 85,000.)
SPECIAL PROJECTS

SPECIAL PROJECT: YOUTH CONSERVATION LEADERSHIP - QLF STAFF AND CONSULTANTS DIRECTED A MULTI-YEAR PROGRAM, YOUTH CONSERVATION LEADERSHIP, TO TRAIN THE NEXT GENERATION'S LEADERS AND PRACTITIONERS. THIS PROGRAM IS MANAGED FROM QLF HEADQUARTERS IN MASSACHUSETTS.

EACH YEAR, STAFF AND CONSULTANTS LEAD DOZEN WORKSHOPS IN ENVIRONMENTAL EDUCATION FOR AN AVERAGE OF 300 YOUTH IN COMMUNITIES ALONG THE GREAT NORTHERN PENINSULA OF NEWFOUNDLAND, SOUTHERN LABRADOR, AND THE QUEBEC NORTH SHORE. THE PROGRAM IS DESIGNED TO SHARE CONSERVATION KNOWLEDGE, SKILLS, EXPERIENCE AND EXPERTISE ON LOCAL AND REGIONAL CONSERVATION

4d Other program services (Describe in Schedule O.)

(Expenses \$ 158,045. including grants of \$) (Revenue \$)

4e Total program service expenses 1,647,369.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	X	
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

Form 990 (2016)

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	X	

Form 990 (2016)

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 22		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 10		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		X
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form 990 (2016)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	1a	1b	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	19			
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b Enter the number of voting members included in line 1a, above, who are independent		16		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			X	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?				X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?				X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?				X
6 Did the organization have members or stockholders?				X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?				X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?				X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?			X	
b Each committee with authority to act on behalf of the governing body?			X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O				X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?		X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13 Did the organization have a written whistleblower policy?	X	
14 Did the organization have a written document retention and destruction policy?	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	X	
b Other officers or key employees of the organization	X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **MA, NY**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: **ELIZABETH ALLING - 978-356-0038**
4 SOUTH MAIN STREET, IPSWICH, MA 01938-2331

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LAWRENCE B. MORRIS PRESIDENT/EMERITUS (AS OF 1-1-17)	40.00	X		X				186,064.	0.	36,158.
(2) ROBERT A. BRYAN DIRECTOR AND FOUNDING CHAIRMAN	15.00	X		X				41,953.	0.	4,470.
(3) BAYARD BROKAW DIRECTOR	1.00	X						0.	0.	0.
(4) JOHN BUCK III DIRECTOR	1.00	X						0.	0.	0.
(5) ELIZABETH CABOT DIRECTOR	1.00	X						17,500.	0.	0.
(6) JAMES F. CARPENTER DIRECTOR	1.00	X						0.	0.	0.
(7) ALFRED D. CHANDLER III DIRECTOR	1.00	X						0.	0.	0.
(8) DONALD K. CLIFFORD JR. DIRECTOR	1.00	X						0.	0.	0.
(9) CONSTANCE DE BRUN DIRECTOR	1.00	X						0.	0.	0.
(10) JAMESON S. FRENCH DIRECTOR AND CHAIRMAN	3.00	X		X				0.	0.	0.
(11) ROSEMARY N. FURFEY DIRECTOR	1.00	X						0.	0.	0.
(12) HALLIDAY E. HART DIRECTOR	1.00	X						0.	0.	0.
(13) JAMES N. LEVITT DIRECTOR	1.00	X						0.	0.	0.
(14) CLARE TWEEDY MCMORRIS DIRECTOR	1.00	X						0.	0.	0.
(15) REVEREND EDWARD O. MILLER, JR. DIRECTOR	1.00	X						0.	0.	0.
(16) FREDERICK S. MOSELEY IV DIRECTOR	1.00	X						0.	0.	0.
(17) KATHRYN J. OLMSTEAD DIRECTOR	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) SUSAN W. PECK DIRECTOR	1.00	X						0.	0.	0.
(19) JAMES J. POHLMAN DIRECTOR AND TREASURER	3.00	X		X				0.	0.	0.
(20) BANCROFT R. POOR DIRECTOR	1.00	X						0.	0.	0.
(21) ERNEST B. TRACY III DIRECTOR	1.00	X						0.	0.	0.
(22) JO-ANN WATSON DIRECTOR	1.00	X						0.	0.	0.
(23) ELIZABETH ALLING PRESIDENT	40.00			X				133,776.	0.	35,476.
(24) LAUREN MARANO ASSISTANT TREASURER	40.00			X				58,608.	0.	10,136.
(25) BRENT MITCHELL SR. VICE PRESIDENT	40.00			X				61,250.	0.	6,598.
1b Sub-total								499,151.	0.	92,838.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								499,151.	0.	92,838.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **2**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
VIAJES EL CORTE INGLES BOLIVIA 234-236, BARCELONA, SPAIN 08020	QLF CONGRESS PLANNING	119,506.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1	

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	88,199.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	927,210.				
	g Noncash contributions included in lines 1a-1f: \$		42,225.				
	h Total. Add lines 1a-1f			1,015,409.			
Program Service Revenue	Business Code						
	2 a PROGRAM SERVICE	541900		95,579.	95,579.		
	b PROGRAM FEES	541900		6,436.	6,436.		
	c						
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f			102,015.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			153,105.			153,105.
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real	(ii) Personal				
	b Less: rental expenses						
	c Rental income or (loss)						
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b Less: cost or other basis and sales expenses						
	c Gain or (loss)						
	d Net gain or (loss)			436,471.			436,471.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
	10 a Gross sales of inventory, less returns and allowances	a					
b Less: cost of goods sold	b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue			Business Code				
11 a MANAGEMENT FEE	561000		85,000.	85,000.			
b RESTITUTION OF SETTLEMENT	900099		6,332.			6,332.	
c							
d All other revenue							
e Total. Add lines 11a-11d			91,332.				
12 Total revenue. See instructions.			1,798,332.	187,015.	0.	595,908.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☒ X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	8,900.	8,900.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	3,375.	3,375.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	9,500.	9,500.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	429,433.	342,817.	43,357.	43,259.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	290,462.	267,731.	10,716.	12,015.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (non-employees):				
a Management				
b Legal	12,738.		12,225.	513.
c Accounting	42,680.		40,529.	2,151.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	22,035.		21,407.	628.
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	319,367.	305,980.	3,172.	10,215.
12 Advertising and promotion				
13 Office expenses	943.	943.		
14 Information technology	14,816.	10,439.	4,377.	
15 Royalties				
16 Occupancy	42,605.	39,612.		2,993.
17 Travel	68,467.	67,060.		1,407.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	2,152.	2,141.		11.
20 Interest	16,723.	16,348.		375.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	37,366.	36,632.		734.
23 Insurance	53,345.	49,874.		3,471.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a FOOD AND LODGING	341,848.	338,494.		3,354.
b PRINTING/PUBLICATIONS	43,006.	30,098.		12,908.
c SUPPLIES	36,386.	34,475.		1,911.
d POSTAGE AND SHIPPING	24,952.	17,165.		7,787.
e All other expenses	74,245.	65,785.	2,165.	6,295.
25 Total functional expenses. Add lines 1 through 24e	1,895,344.	1,647,369.	137,948.	110,027.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	22,678.	1	16,120.
	2 Savings and temporary cash investments		2	154,123.
	3 Pledges and grants receivable, net	20,325.	3	216,911.
	4 Accounts receivable, net	30,357.	4	16,509.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	131,705.	9	13,441.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 206,352.		
	b Less: accumulated depreciation	10b 135,375.		
	11 Investments - publicly traded securities	69,894.	10c	70,977.
	12 Investments - other securities. See Part IV, line 11	4,564,029.	11	4,969,288.
	13 Investments - program-related. See Part IV, line 11	830,834.	12	462,702.
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11		14	
16 Total assets. Add lines 1 through 15 (must equal line 34)	134,890.	15	59,539.	
	5,804,712.	16	5,979,610.	
Liabilities	17 Accounts payable and accrued expenses	65,217.	17	128,205.
	18 Grants payable		18	
	19 Deferred revenue	20,140.	19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	262,020.	23	423,954.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	347,377.	26	552,159.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> X and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	69,534.	27	-184,787.
	28 Temporarily restricted net assets	1,145,939.	28	1,370,376.
	29 Permanently restricted net assets	4,241,862.	29	4,241,862.
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/>			
	and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	5,457,335.	33	5,427,451.
34 Total liabilities and net assets/fund balances	5,804,712.	34	5,979,610.	

Form 990 (2016)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,798,332.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,895,344.
3	Revenue less expenses. Subtract line 2 from line 1	3	-97,012.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,457,335.
5	Net unrealized gains (losses) on investments	5	67,128.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	5,427,451.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2016)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public
Inspection

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1295606.	907,078.	692,800.	1240786.	1015409.	5151679.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3	1295606.	907,078.	692,800.	1240786.	1015409.	5151679.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						860,746.
6 Public support. Subtract line 5 from line 4.						4290933.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4	1295606.	907,078.	692,800.	1240786.	1015409.	5151679.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ...	67,540.	96,733.	212,848.	182,513.	153,105.	712,739.
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...	6,843.					6,843.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						5871261.
12 Gross receipts from related activities, etc. (see instructions)					12	192,512.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14	73.08 %
15 Public support percentage from 2015 Schedule A, Part II, line 14	15	73.12 %
16a 33 1/3% support test - 2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2016

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2015 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2015 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
- b A family member of a person described in (a) above?
- c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

2 Activities Test. Answer (a) and (b) below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.

- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

3 Parent of Supported Organizations. Answer (a) and (b) below.

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2016

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required- explain in Part VI). See instructions			
3 Excess distributions carryover, if any, to 2016:			
a			
b			
c From 2013			
d From 2014			
e From 2015			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2016 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7:			
a			
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and
its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Name of the organization

Employer identification number

QUEBEC-LABRADOR FOUNDATION, INC.

13-6155399

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016Open to Public
Inspection

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <input type="checkbox"/> Yes <input type="checkbox"/> No		
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <input type="checkbox"/> Yes <input type="checkbox"/> No		

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1	▶ \$
(ii) Assets included in Form 990, Part X	▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1	▶ \$
b Assets included in Form 990, Part X	▶ \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition
 b ☐ Scholarly research
 c ☐ Preservation for future generations
 d ☐ Loan or exchange programs
 e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c Beginning balance	
1d Additions during the year	
1e Distributions during the year	
1f Ending balance	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	5,294,859.	5,413,934.	5,986,105.	5,547,620.	5,639,036.
b Contributions		14,000.	22,000.	38,939.	177,361.
c Net investment earnings, gains, and losses	656,704.	286,503.	-101,174.	872,092.	608,201.
d Grants or scholarships					
e Other expenditures for facilities and programs	365,450.	419,578.	492,997.	472,546.	876,978.
f Administrative expenses					
g End of year balance	5,586,113.	5,294,859.	5,413,934.	5,986,105.	5,547,620.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ☐ .00 %
 b Permanent endowment ☐ 76.18 %
 c Temporarily restricted endowment ☐ 23.82 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations _____
 (ii) related organizations _____

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		10,871.	1,812.	9,059.
d Equipment		79,288.	68,460.	10,828.
e Other		116,193.	65,103.	51,090.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				70,977.

Schedule D (Form 990) 2016

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) REAL ESTATE INVESTMENT		
(B) TRUST	462,702.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	462,702.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	1,865,460.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	67,128.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	67,128.	
3	Subtract line 2e from line 1	3	1,798,332.	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	0.	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	1,798,332.	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	1,895,344.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	0.	
3	Subtract line 2e from line 1	3	1,895,344.	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	0.	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	1,895,344.	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

ENDOWMENT INCOME IS USED TO FUND OPERATIONS AND PROGRAMS IN ACCORDANCE
WITH DONOR STIPULATIONS.

PART X, LINE 2:

THE ORGANIZATION ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX POSITIONS
BASED ON A "MORE LIKELY THAN NOT" THRESHOLD TO THE RECOGNITION OF THE TAX
POSITIONS BEING SUSTAINED BASED ON THE TECHNICAL MERITS OF THE POSITION
UNDER SCRUTINY BY THE APPLICABLE TAXING AUTHORITY. IF A TAX POSITION OR
POSITIONS ARE DEEMED TO RESULT IN UNCERTAINTIES OF THOSE POSITIONS, THE
UNRECOGNIZED TAX BENEFIT IS ESTIMATED BASED ON A "CUMULATIVE PROBABILITY
ASSESSMENT" THAT AGGREGATES THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN

Part XIII Supplemental Information *(continued)*

TAX POSITIONS. THE ORGANIZATION HAS IDENTIFIED ITS TAX STATUS AS A TAX EXEMPT ENTITY AND ITS DETERMINATION AS TO INCOME BEING RELATED OR UNRELATED AS ITS ONLY SIGNIFICANT TAX POSITION; HOWEVER, THE ORGANIZATION HAS DETERMINED THAT SUCH TAX POSITIONS DO NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION. THE ORGANIZATION IS NOT CURRENTLY UNDER EXAMINATION BY ANY TAXING JURISDICTION. THE ORGANIZATION'S FEDERAL AND STATE TAX RETURNS ARE GENERALLY OPEN FOR EXAMINATION FOR THREE YEARS FOLLOWING THE DATE FILED.

SCHEDULE F
(Form 990)Department of the Treasury
Internal Revenue Service**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016Open to Public
Inspection

Name of the organization

Employer identification number

QUEBEC-LABRADOR FOUNDATION, INC.

13-6155399

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 **Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
NORTH AMERICA	0	0	PROGRAM SERVICES	TO DEVELOP THE SUMMER INTERN PROGRAM	15,725.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	PROGRAM SERVICES	ALUMNI CONGRESS	279,315.
MIDDLE EAST AND NORTH AFRICA	0	0	GRANTS TO RECIPIENTS		9,500.
3 a Sub-total	0	0			304,540.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	0			304,540.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2016

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) ☒ Yes ☐ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990) ☐ Yes ☒ No

Schedule F (Form 990) 2016

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

THE ORGANIZATION REQUESTS A REPORT FROM THE GRANTEE ORGANIZATION ON HOW
THE FUNDS WERE SPENT.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1B:

IN CALENDAR YEAR 2016, LAWRENCE B. MORRIS RECEIVED \$22,000 OF 401(K)
GROSS-UP ON A RETIREMENT BENEFIT. THE BENEFIT IS INCLUDED IN TAXABLE
INCOME.

IN CALENDAR YEAR 2016, ELIZABETH ALLING RECEIVED \$5,000 OF 401(K) GROSS-UP
ON A RETIREMENT BENEFIT. THE BENEFIT IS INCLUDED IN TAXABLE INCOME.

SOCIAL CLUB DUES ARE PAID ON BEHALF OF THE PRESIDENT AND THE FOUNDING
CHAIRMAN IN ORDER FOR THE PRESIDENT AND THE FOUNDING CHAIRMAN TO HAVE A
CONVENIENT LOCATION TO MEET WITH DONORS AND BOARD MEMBERS. THESE BENEFITS
ARE TREATED AS BUSINESS RELATED AND, THEREFORE, AS NONTAXABLE COMPENSATION
TO THE RECIPIENTS.

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

Noncash Contributions

OMB No. 1545-0047

2016

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Inspection

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	18	42,225.	SALES PRICE
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (.....				
26 Other ▶ (.....				
27 Other ▶ (.....				
28 Other ▶ (.....				

29 Number of Forms 8283 received by the organization during the tax year for contributions
for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

0

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it
must hold for at least three years from the date of the initial contribution, and which isn't required to be used for
exempt purposes for the entire holding period?

	Yes	No
30a		X

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31		X
----	--	----------

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash
contributions?

32a		X
-----	--	----------

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,
describe in Part II.

--	--	--

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

**THE NUMBER IN PART I, COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS
OF ITEMS.**

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public
Inspection

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number
13-6155399

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ENVIRONMENT OF EASTERN CANADA AND NEW ENGLAND, AND TO CREATE MODELS FOR
STEWARDSHIP OF NATURAL RESOURCES AND CULTURAL HERITAGE THAT CAN BE
SHARED WORLDWIDE.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

SPECIES (LABRADOR STRAITS); AND THE STEWARDSHIP OF MARINE AND COASTAL
WATERS (GREAT NORTHERN PENINSULA OF NEWFOUNDLAND).

THE SOUNDS CONSERVANCY - THE SOUNDS CONSERVANCY IS A MARINE RESEARCH
PROGRAM ALONG THE SIX SOUNDS, ESTUARIES, AND COASTAL WATERS OF SOUTHERN
NEW ENGLAND AND NEW YORK (LONG ISLAND, FISHERS ISLAND, BLOCK ISLAND,
RHODE ISLAND, MARTHA'S VINEYARD, AND NANTUCKET SOUND). THE PROGRAM IS
DESIGNED TO WORK WITH PRACTITIONERS AND RESEARCHERS TO PROTECT THE
SOUNDS AND THEIR COASTAL WATERS, SUPPORT RESEARCH AND ENVIRONMENTAL
POLICY, ENVIRONMENTAL EDUCATION AND COMMUNITY OUTREACH. IN 2017,
SOUNDS CONSERVANCY STAFF PROVIDED TWENTY-ONE SUPPLEMENTAL GRANTS TO
GRADUATE STUDENTS, MID-LEVEL AND SENIOR PROFESSIONALS WITH EXPERTISE IN
MARINE CONSERVATION AND STEWARDSHIP. FOR EXAMPLE, GRANTEEES ARE
STUDYING THE HEALTH STATUS OF SHARKS IN THE COASTAL NORTHWESTERN
ATLANTIC, THE GREAT GULL ISLAND PROJECT (A 45-YEAR LONGITUDINAL STUDY
OF THE MIGRATION OF COMMON AND ROSEATE TERNS), COASTAL WATERBIRDS, AND
THE IMPACT OF CLIMATE CHANGE ON COASTAL ENVIRONMENTS. PROGRAM STAFF
ALSO COMPLETED AN EXTENSIVE ELECTRONIC PUBLICATION, THE SOUNDS
CONSERVANCY 1995 - 2017, WHICH DOCUMENTS MORE THAN TWO DECADES OF
RESEARCH BY SOUNDS CONSERVANCY GRANTEEES, AND CATEGORIZES THE RESEARCH

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

BY SOUND, YEAR, AND SUBJECT.

STEWARDSHIP PROGRAM - IN 1981, QLF CREATED THE INTERNATIONAL STEWARDSHIP PROGRAM WITH A REGIONAL AND INTERNATIONAL FOCUS DESIGNED TO FOSTER AN EXCHANGE OF EXPERIENCE AND INNOVATIONS AMONG ORGANIZATIONS AND INDIVIDUALS IN OTHER PARTS OF THE WORLD WHERE COMMUNITIES AND REGIONS FACE SIMILAR CHALLENGES AND OPPORTUNITIES. ORGANIZED AROUND A THEMATIC FOCUS ON STEWARDSHIP - EFFORTS TO CREATE, NURTURE, AND ENABLE RESPONSIBILITY IN LANDOWNERS AND RESOURCE USERS TO MANAGE AND PROTECT LAND AND ITS NATURAL AND CULTURAL HERITAGE - THE PROGRAM WORKS ON A REGIONAL BASIS AND ALSO WITHIN GLOBAL FRAMEWORKS. THE PROGRAM IS DIRECTED BY QLF'S SENIOR VICE PRESIDENT AND MUCH OF THE REGIONAL WORK IN 2017 WAS DIRECTED IN PARTNERSHIP WITH THE NATIONAL PARK SERVICE STEWARDSHIP INSTITUTE, WHICH ADVANCES INNOVATION IN COLLABORATIVE CONSERVATION FOR THE STEWARDSHIP OF THE U.S. NATIONAL SYSTEM OF PARKS AND "SPECIAL PLACES."

QLF IS A FOUNDING PARTNER WITH THE NATIONAL PARK SERVICE, UNIVERSITY OF VERMONT, AND SHELburne FARM IN VERMONT. QLF IS ALSO THE PRINCIPAL PARTNER IN THE NATIONAL PARK SERVICE COLLABORATIVE FOR INNOVATIVE LEADERSHIP. THE GOAL OF THE COLLABORATIVE IS TO ACCELERATE THE SPREAD OF IDEAS, ENCOURAGE INNOVATION, AND INSPIRE PEER-TO-PEER COLLABORATION TO SOLVE MISSION-CRITICAL PROBLEMS AND ADVANCE ORGANIZATIONAL EXCELLENCE. PROJECTS IN 2017 WERE:

URBAN MATTERS = QLF WORKED WITH THE NATIONAL PARK SERVICE TO DEVELOP AND ACTIVATE AN "URBAN AGENDA," A BROAD ACTION PLAN FOR THE AGENCY TO MORE FULLY SUPPORT AND LEVERAGE THE POTENTIAL OF ITS URBAN PARKS AND

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

PROGRAMS. QLF'S ROLE WAS TO FACILITATE AN ENGAGEMENT PROCESS TO CROWD-SOURCE SOLUTIONS TO LONG-STANDING PROBLEMS IN: APPLYING WILDERNESS PARK POLICIES TO URBAN ENVIRONMENTS; CULTURAL AND ADMINISTRATIVE BARRIERS TO DIVERSIFYING THE WORKFORCE; AND SHARING OF LOCAL INNOVATION NATIONWIDE.

SCALING UP = FOR THE LAST YEAR, A DEDICATED GROUP OF NATIONAL PARK SERVICE STAFF FROM PARKS, REGIONAL OFFICES, AND NATIONAL PROGRAMS HAVE BEEN LEADING THE EFFORTS OF A CALL TO ACTION: "SCALING UP." AS THE NATIONAL PARK SERVICE CARRIES OUT ITS MISSION TO PROTECT AND PRESERVE OUR NATURAL AND CULTURAL RESOURCES AND PROVIDE FOR VISITOR ENJOYMENT, THEY MUST INCLUDE LARGE LANDSCAPE CONSERVATION AS PART OF THEIR BROADER STRATEGY. THE SCALING UP TEAM'S GOAL IS TO EXPAND THE CONVERSATION ABOUT THE VALUE OF THESE EFFORTS AND SUCCESSFUL MODELS FOR COLLABORATIVE CONSERVATION IN ALL LEVELS OF THE ORGANIZATION AND ACROSS A MULTITUDE OF PROGRAMS AND DISCIPLINES AND IT NEEDS TO INCLUDE THE GREAT ARRAY OF PARTNERS DEDICATED TO THIS TYPE OF WORK AS WELL. AS A PARTNER IN THE STEWARDSHIP INSTITUTE, QLF WAS ASKED TO ASSIST THE SCALING UP TEAM IN BUILDING AN ENGAGEMENT STRATEGY THAT WILL LEAD TO BROADER NATIONAL PARK SERVICE AND PARTNER INVOLVEMENT IN DEVELOPING CREATIVE SOLUTIONS AND ACTION IN SUPPORT OF LARGE LANDSCAPE CONSERVATION. THE STEWARDSHIP INSTITUTE, THROUGH THE COLLABORATIVE FOR INNOVATIVE LEADERSHIP, DEVELOPED AN ENGAGEMENT FRAMEWORK THAT INTEGRATES EFFECTIVE APPROACHES IN HOW TO MOTIVATE AND ENGAGE DIVERSE AUDIENCES TO TAKE ACTION.

QLF'S SENIOR VICE PRESIDENT, STEWARDSHIP ALSO SERVES ON NUMEROUS OTHER INTERNATIONAL BODIES INCLUDING THE PROTECTED LANDSCAPES SPECIALIST

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

Employer identification number

13-6155399

GROUP; THE IUCN COMMISSION ON ENVIRONMENTAL, ECONOMIC AND SOCIAL POLICY; JOINT TASK FORCES WITH THE SPECIES SURVIVAL COMMISSION AND COMMISSION ON ENVIRONMENTAL LAW. HE CONTRIBUTED TO A MANUAL, ENGAGING LOCAL CONSERVATION IN STEWARDSHIP OF WORLD HERITAGE, PUBLISHED BY UNESCO AS WORLD HERITAGE PAPER. QLF'S SENIOR VICE PRESIDENT ALSO REMAINS ENGAGED IN THE GEORGE WRIGHT SOCIETY AS PAST PRESIDENT.

THE MIDDLE EAST CONSERVATION EXCHANGE PROGRAM SINCE 1992, QLF HAS DIRECTED FELLOWSHIPS AND EXCHANGE PROGRAMS FOR CONSERVATION LEADERS FROM THE MIDDLE EAST AND NORTH AMERICA. PROGRAM ALUMNI NOW REPRESENT LEADING ENVIRONMENTAL ORGANIZATIONS ACROSS THE REGION THE MIDDLE EAST, NORTH AFRICA, AND THE GULF STATES. A CENTRAL THEME OF THE PROGRAM IS USING THE ENVIRONMENT AS A BRIDGE TO MUTUAL UNDERSTANDING, ALLOWING FOR COLLABORATIVE CONSERVATION ACROSS BORDERS ACROSS GEOGRAPHY, POLITICAL BOUNDARIES, CULTURAL FRAMEWORKS, AND SOCIOECONOMIC BORDERS.

THE MIDDLE EAST CONSERVATION EXCHANGE PROGRAM HAS TRADITIONALLY FOCUSED ON SPECIFIC THEMES THAT IMPACT CONSERVATION LEADERS IN-REGION, INCLUDING MIGRATORY BIRDS; CONSENSUS BUILDING AND COLLABORATIVE CONSERVATION; ENVIRONMENTAL CONFLICT RESOLUTION; ENVIRONMENTAL AND SOCIAL JUSTICE; NATURAL RESOURCE MANAGEMENT; AND WILDLIFE CONSERVATION. IN THE AFTERMATH OF RECENT ISRAELI/PALESTINIAN CONFLICT, THERE IS AN EVER-PRESSING NEED FOR DIALOGUE BETWEEN ISRAELIS, PALESTINIANS, AND THEIR ARAB NEIGHBORS. A SMALL NON-PROFIT LIKE QLF HAS ACCOMPLISHED MUCH AS A CONVENER, BRINGING TOGETHER LEADERS WHO SHARE A COMMON COMMITMENT TO THE CONSERVATION AND STEWARDSHIP OF THEIR COMMUNITY, REGION, AND THE GLOBAL ENVIRONMENT DESPITE THEIR CULTURAL AND POLITICAL

Name of the organization	QUEBEC-LABRADOR FOUNDATION, INC.	Employer identification number	13-6155399
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DIFFERENCES.

ON 12 NOVEMBER 2016, QLF DIRECTED A MIDDLE EAST PROGRAM REGIONAL MEETING IN BARCELONA, CATALONIA PRIOR TO THE OFFICIAL START OF THE SECOND QLF ALUMNI CONGRESS. THE MEETING WAS ATTENDED BY ALUMNI FROM COUNTRIES ACROSS THE MIDDLE EAST AS WELL AS ALUMNI FROM OTHER REGIONS AS WELL. DURING THE MEETING, ALUMNI THE OPPORTUNITY TO REFLECT ON THE IMPACT OF THE MIDDLE EAST EXCHANGE PROGRAM AS IT APPROACHES ITS 25TH ANNIVERSARY. ALUMNI IDENTIFIED NEW AND INNOVATIVE WAYS THE PROGRAM MAY TRANSITION TO ITS NEXT STAGE. THIS WAS AN OPPORTUNITY FOR ALUMNI TO FORM NEW CONSULTING TEAMS, REGIONAL, AND GLOBAL PARTNERSHIPS.

QLF OFFERED DISCRETIONARY GRANT AWARDS TO MIDDLE EAST ALUMNI TO LAUNCH NEW PROGRAMS, PROJECTS, AND CONSULTING OPPORTUNITIES IN THE REGION.

SOUTHEAST ASIA CONSERVATION EXCHANGE PROGRAM

IN APRIL 2017, QLF DIRECTED ITS SECOND SOUTHEAST ASIA CONSERVATION EXCHANGE PROGRAM IN PARTNERSHIP WITH THE VIET NATURE, THE BIRDLIFE INTERNATIONAL PARTNER BASED IN HANOI, VIETNAM. THE PROGRAM'S GOAL WAS TO SHARE CONSERVATION KNOWLEDGE, EXPERIENCE, AND CONSERVATION INNOVATION WITH A FOCUS ON PUBLIC/PRIVATE PARTNERSHIPS IN BIODIVERSITY CONSERVATION. VIETNAM, WHICH OCCUPIES LESS THAN ONE PERCENT OF THE GLOBAL LAND AREA, IS A COUNTRY THAT IS RICH IN BIODIVERSITY. FOREST PROTECTION AND FOREST STEWARDSHIP, BIODIVERSITY CONSERVATION AND MARINE CONSERVATION ARE HIGH ON VIETNAM'S ENVIRONMENTAL AGENDA.

THIS EXCHANGE WAS INSPIRED BY THE PRESIDENT AND DEPUTY DIRECTOR, VIET NATURE CONSERVATION CENTRE (HANOI) AND THE HEAD OF THE QUANG TRI PROVINCIAL FOREST PROTECTION DEPARTMENT, WHO ATTENDED THE QLF ALUMNI

Name of the organization

QUEBEC-LABRADOR FOUNDATION, INC.

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CONGRESS IN BARCELONA, CATALONIA (NOVEMBER 2016). BOTH WERE PARTICIPANTS IN THE CONGRESS CONSERVATION FINANCE WORKSHOP. IN THE INTEREST OF EXPLORING CONSERVATION FINANCE THROUGH PUBLIC/PRIVATE PARTNERSHIPS, THE PRESIDENT AND DEPUTY DIRECTOR OF VIET NATURE OFFERED TO LEAD A DELEGATION OF CONSERVATION PRACTITIONERS FROM VIETNAM TO NEW ENGLAND. PROGRAM PARTICIPANTS REPRESENTED NON-PROFIT ORGANIZATIONS, GOVERNMENT, AND THE PRIVATE SECTOR TO INCLUDE THE DIRECTOR AND DEPUTY DIRECTOR OF VIET NATURE; CHAIRMAN OF THE QUANG BINH PROVINCE FORMERLY WITH THE QUANG BINH DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT; HEAD OF THE QUANG TRI PROVINCIAL FOREST PROTECTION DEPARTMENT; DIRECTOR OF THE QUANG BINH COMMUNITY DEVELOPMENT CENTER; A REPRESENTATIVE FROM THE CAU GIAY PEOPLE'S PROCURACY; AND AN INTERPRETER.

THE EXCHANGE CONSISTED OF SITE VISITS IN NEW ENGLAND AND WASHINGTON, D.C., AND MEETINGS WITH CONSERVATION LEADERS AND PRACTITIONERS REPRESENTING BOTH THE PUBLIC AND PRIVATE SECTOR. OUR DESIRED OUTCOMES WERE TO SHARE EXPERIENCE AND KNOWLEDGE OF THE OPPORTUNITIES AND CHALLENGES OF PUBLIC-PRIVATE PARTNERSHIPS AND INITIATIVES IN BIODIVERSITY CONSERVATION. THE CONSENSUS BY THE FELLOWS WAS A COMMITMENT TO CONSERVATION AND STEWARDSHIP WORKING IN COLLABORATION WITH NON-PROFIT ORGANIZATIONS AND GOVERNMENT AGENCIES.

HOST SIGHTS IN NEW ENGLAND INCLUDED THE TRUSTEES OF RESERVATIONS; WHITE MOUNTAIN NATIONAL FOREST; THE KEYSTONE CONSERVATION PROJECT OF THE UNIVERSITY OF MASSACHUSETTS AMHERST LOCATED AT THE HARVARD FOREST; MARSH-BILLINGS-ROCKEFELLER NATIONAL HISTORICAL PARK AND THE NATIONAL PARK SERVICE STEWARDSHIP INSTITUTE. IN WASHINGTON, D.C., FELLOWS MET

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WITH THE EMBASSY OF VIETNAM; THE LAND TRUST ALLIANCE; AND THE
INTERNATIONAL TECHNICAL ASSISTANCE PROGRAM, U.S. DEPARTMENT OF THE
INTERIOR.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
AND CONSULTANTS HAVE COMPLETED THE MAPPING OF ALUMNI WORLDWIDE AND HAVE
CONSTRUCTED AN INTERACTIVE WEBSITE, THE GLOBAL LEADERSHIP NETWORK
ONLINE OR GLN ONLINE, WHICH ALLOWS ALUMNI ACCESS TO SET UP AN ACCOUNT,
POST PAPERS AND RESEARCH, NETWORK AND CONVEY ONLINE. ALSO POSTED ON
THE NEWLY CONSTRUCTED GLN ONLINE ARE ARTICLES DOZENS OF ARTICLES THAT
HIGHLIGHT THE ACCOMPLISHMENTS OF ALUMNI WORLDWIDE. AND STAFF HAVE
COORDINATED TEAMS OF ALUMNI CONSULTANTS TASKED TO ADDRESS CRITICAL
CONSERVATION ISSUES IN RURAL COMMUNITIES WORLDWIDE.

THE LEADERSHIP PROGRAM - ESTABLISHED TO PROVIDE TRAINING AND
EXPERIENTIAL LEARNING FOR VOLUNTEERS (HIGH SCHOOL STUDENTS) AND INTERNS
(UNIVERSITY UNDERGRADUATE AND GRADUATE STUDENTS), THE 2017 LEADERSHIP
PROGRAM DIRECTED AND MANAGED TWO-DOZEN INTERNSHIPS CORRESPONDING WITH
THE FOLLOWING PROGRAMS MANAGED IN MASSACHUSETTS TO INCLUDE:
BIODIVERSITY CONSERVATION; COMMUNICATIONS; GLOBAL LEADERSHIP NETWORK;
MIDDLE EAST CONSERVATION EXCHANGE PROGRAM; SOUTHEAST ASIA CONSERVATION
EXCHANGE PROGRAM; THE SECOND QLF ALUMNI CONGRESS; AND THE SOUNDS
CONSERVANCY (A MARINE RESEARCH PROGRAM ALONG THE SOUNDS AND COASTAL
WATERS OF SOUTHERN NEW ENGLAND AND NEW YORK).

THE SCHOLARSHIP PROGRAM - QLF MANAGEMENT AND STAFF DIRECTED THE
SCHOLARSHIP PROGRAM, WHICH PROVIDES SUPPLEMENTAL FINANCIAL SUPPORT TO
UNIVERSITY STUDENTS IN OUR HOME REGION. A SCHOLARSHIP DIRECTORY IS

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REVISED EACH YEAR AND DOCUMENTS THE STUDENTS, ACADEMIC AFFILIATION, AND
FIELD OF ACADEMIC STUDY.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

ISSUES. WORKSHOPS ARE DESIGNED TO PROVIDE PRACTICAL INFORMATION AND
SKILLS TO IDENTIFY SEABIRDS AND SEA DUCKS; MONITOR MARINE SPECIES AT
RISK; ADDRESS IMPACTS OF CLIMATE CHANGE IN-REGION; AND THE STEWARDSHIP
OF NATURAL RESOURCES AND CULTURAL HERITAGE.

SPECIAL PROJECT: BUSINESS PLAN, QLF GLOBAL ONE OF THE 2017 SPECIAL
PROJECTS WAS A BUSINESS PLAN ESTABLISHED FOR QLF GLOBAL, A NEW GLOBAL
CONSERVATION CONSULTING PROGRAM. CONSULTING ASSIGNMENTS PROMOTE
INNOVATIVE SOLUTIONS TO SHARED LOCAL AND REGIONAL CONSERVATION
CHALLENGES WORLDWIDE THAT RESULT IN MEASURABLE, BENEFICIAL SOCIAL AND
ENVIRONMENTAL RETURN ON IMPACT. QLF GLOBAL REGIONAL CONSULTING TEAMS
DRAW FROM QLF'S ALUMNI BASE (APPROXIMATELY 5,000 REPRESENTING 75
COUNTRIES). TAPPING THIS HIGHLY DIVERSE KNOWLEDGEBASE, QLF GLOBAL IS
ABLE TO STAFF A BROAD RANGE OF PROJECTS. BINDING QLF'S PROGRAMS
TOGETHER IS ITS COMMITMENT TO LEADERSHIP DEVELOPMENT THROUGH COMMUNITY
SERVICE; COMMUNITY-BASED CONSERVATION; AND STEWARDSHIP OF NATURAL
RESOURCES AND CULTURAL HERITAGE. THE QLF GLOBAL PROGRAM IS ALSO AN
OPPORTUNITY FOR QLF TO AMPLIFY ITS MISSION, VISION, AND VALUES WITH
POTENTIAL ACCESS TO NEW, DIVERSIFIED SOURCES OF FUNDING TO SUPPORT
GROWTH.

SPECIAL PROJECT: QLF GLOBAL - IN 2017, QLF LAUNCHED QLF GLOBAL PROJECTS
IN-REGION AND WORLDWIDE THAT PROMOTE INNOVATIVE PARTNERSHIPS AND
SOLUTIONS THAT ADVANCE SUCCESSFUL CONSERVATION OUTCOMES AND STRENGTHEN
A GLOBAL COMMITMENT TO CARING FOR OUR ENVIRONMENT. QLF GLOBAL PROJECTS

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ARE MANAGED BY QLF SENIOR STAFF FOR ASSIGNMENTS WITH NON-GOVERNMENTAL ORGANIZATIONS AND GOVERNMENT AGENCIES IN-REGION AND WORLDWIDE. AS AN EXAMPLE, QLF SENIOR VICE PRESIDENT CHAIRS A SPECIALIST GROUP OF THE WORLD COMMISSION ON PROTECTED AREAS ON PRIVATE APPROACHES TO CONSERVATION AND NATURE STEWARDSHIP. IN 2016 QLF INTRODUCED AN OFFICIAL RESOLUTION FOR ALL IUCN MEMBERS - WHICH INCLUDES MOST GOVERNMENTS - TO SUPPORT PRIVATELY PROTECTED AREAS (PPAS). THE RESOLUTION ALSO CALLED FOR GLOBAL GUIDANCE ON PPAS. ACCORDINGLY, IN 2017, THE SPECIALIST GROUP LED BY QLF SENIOR VICE PRESIDENT BEGAN AN EXTENSIVE PROCESS TO WRITE THE GUIDELINES FOR PRIVATELY PROTECTED AREAS FOR THE IUCN. (THIS PROJECT WOULD CONTINUE INTO THE FOLLOWING YEAR.)

SPECIAL PROJECT: RESEARCH & DEVELOPMENT, CONSERVATION EXCHANGE PROGRAMS
QLF MANAGEMENT EXPLORED NEW CONSERVATION EXCHANGE PROGRAMS TO BE DIRECTED IN THE FOLLOWING YEAR TO INCLUDE AN EXCHANGE PROGRAM ON BIODIVERSITY CONSERVATION FOR ENVIRONMENTAL LEADERS FROM MONGOLIA TO NEW ENGLAND; AND AN EXCHANGE PROGRAM ON COMMUNITY-BASED CONSERVATION FOR ENVIRONMENTAL LEADERS FROM ISRAEL TO NEW ENGLAND; AND AN EXCHANGE PROGRAM ON THE GREAT FLYWAYS TO TAKE PLACE ALONG THE RED SEA/RIFT VALLEY FLYWAYS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
THE SECOND QLF ALUMNI CONGRESS

QLF HELD THE SECOND ALUMNI CONGRESS IN BARCELONA, CATALONIA, SPAIN, WITH 160 ALUMNI (FORMER INTERNS, VOLUNTEERS AND INTERNATIONAL FELLOWS) AND PARTNERS REPRESENTING 38 COUNTRIES. THE CONGRESS PROVIDED AN OPPORTUNITY FOR ALUMNI AND PARTNERS TO CONVENE AND NETWORK; PARTICIPATE

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IN A THREE-DAY STEWARDSHIP WORKSHOP; SHARE KNOWLEDGE AND EXPERTISE
AMONG GLOBAL CONSERVATION LEADERS; LAUNCH NEW PROGRAMS, PARTNERSHIPS,
AND CONSULTING TEAMS UNDER THE BANNER OF THE GLOBAL LEADERSHIP NETWORK.

THE CONGRESS SERVED, IN PART, AS A TESTIMONY TO THE POWER OF CONVENING
IN PERSON, RENEWING BONDS, AND BUILDING RELATIONSHIPS. MANY NEW
COLLABORATIVE INITIATIVES EMERGED FROM THE CONGRESS, INCLUDING SEVERAL
BOOK PROJECTS, PARTNERSHIPS BETWEEN ALUMNI FROM CANADA AND MONTENEGRO,
A SERIES OF MULTI-YEAR, IN-REGION CONSERVATION PROJECTS IN THE MIDDLE
EAST, NORTH AFRICA, AND THE GULF; AND THE FIRST INITIATIVES TO
FORMALIZE QLF'S GLOBAL LEADERSHIP NETWORK.

THE STEWARDSHIP WORKSHOPS WERE THE CENTERPIECE OF THE CONGRESS, AND
BEGAN WITH A PLENARY SESSION ON 14 NOVEMBER 2016 AT HISTORIC SANT PAU,
BARCELONA'S FORMER HOSPITAL DE LA SANTA CREU ISANT PAU. QLF WAS
HONORED TO WELCOME THE CATALAN MINISTER OF TRANSPARENCY, INSTITUTIONAL
RELATIONS AND FOREIGN AFFAIRS, AS THE KEYNOTE SPEAKER. THE WORKSHOPS
WERE STRUCTURED AROUND PRESENTATIONS AND WORKING SESSIONS WITH AMPLE
TIME FOR GROUP DISCUSSION ALLOWING PARTICIPANTS TO SHARE KNOWLEDGE,
EXPERTISE, AND EXPERIENCE. PARTICIPANTS IDENTIFIED INITIATIVES TO
ADDRESS COMMON ENVIRONMENTAL ISSUES WORLDWIDE THROUGH NEW INNOVATIVE
PROGRAMS, PARTNERSHIPS, AND CONSULTING ASSIGNMENTS.

THE WORKSHOPS FACILITATED BY ALUMNI AND STAFF: CONSENSUS BUILDING &
COLLABORATIVE CONSERVATION; LOCAL RESPONSE TO CLIMATE CHANGE; LOCAL
STEWARDSHIP: COMMUNITY-BASED CONSERVATION; MARINE & FRESHWATER
STEWARDSHIP; THE NATURE IN US: CULTURAL HERITAGE & COMMUNITIES; NEW
DIRECTIONS IN PROTECTED AREAS; OUR LIVING PLANET: BIODIVERSITY & NATURE

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CONSERVATION; AND SCALING UP AND CONSERVATION FINANCE.

THE RECOMMENDATIONS SET FORTH AT THE CONGRESS WORKSHOP PLENARY MIRROR QLF'S PROGRAM DIRECTION; THAT IS, TO DIRECT CURRENT REGIONAL COMMUNITY-BASED CONSERVATION PROGRAMS AND INTERNATIONAL CONSERVATION EXCHANGE PROGRAM, AND LAUNCH NEW INITIATIVES UNDER THE BANNER OF THE GLOBAL LEADERSHIP NETWORK ONE OF WHICH IS THE QLF GLOBAL PROGRAM DESIGNED TO OFFER CONSULTING ASSIGNMENTS TO ALUMNI CONSERVATION LEADERS AND PRACTITIONERS. THE ASSIGNMENTS ARE EXPECTED TO GENERATE HIGH IMPACT AND INNOVATIVE SOLUTIONS TO SHARED ENVIRONMENTAL CHALLENGES IN COMMUNITIES WORLDWIDE. QLF GLOBAL PRESENTS AN OPPORTUNITY FOR NEW MISSION-DRIVEN PROGRAMS THAT RESULT IN DIVERSIFIED FUNDING TO SUPPORT QLF'S PROGRAMMATIC GROWTH AND OUR NETWORK OF ALUMNI. QLF GLOBAL HAS THE POTENTIAL TO MEET FUNDING CHALLENGES AS NONPROFITS EXPERIENCE INCREASED COMPETITION FOR PHILANTHROPIC SUPPORT. CREATIVE ADAPTATION IS CRUCIAL, AND THIS INITIATIVE SHOULD LEAD TO A MORE SUSTAINABLE ORGANIZATION.

FOLLOWING THE CONGRESS, QLF SENIOR VICE PRESIDENT DIRECTED CATALAN STEWARDSHIP: A POST-CONGRESS POLICY STUDY TOUR FOR QLF ALUMNI JOINED WITH CATALAN POLICYMAKERS TO EXPLORE THE CURRENT PRACTICE AND FUTURE POTENTIAL FOR NATURE STEWARDSHIP AND PRIVATELY PROTECTED AREAS IN THE COUNTRY. THE TOUR INCLUDED FIELD SITE VISITS AND MEETINGS WITH ALUMNI IN CATALONIA.

AND FOLLOWING THE CONGRESS QLF STAFF DIRECTED A POST-CONGRESS CULTURAL TOUR IN SEVILLE AND CORDOBA, ANDALUSIA, ONE OF SPAIN'S SEVENTEEN AUTONOMOUS COMMUNITIES BORDERING BOTH THE ATLANTIC AND MEDITERRANEAN

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OCEANS. OVER ITS LONG HISTORY, THE REGION HAS SEEN A SUCCESSION OF CULTURES AND RELIGIONS INCLUDING LONG PERIODS OF ROMAN AND ISLAMIC RULE.

TODAY, ARCHITECTURE AND TRADITIONS IN ANDALUSIA REFLECT A BLEND OF CULTURES. ANDALUSIA IS NOTED FOR ITS UNESCO SITES, PROTECTED AREAS, IMPORTANT HISTORIC CROSS-BORDER TRADE, AND COEXISTENCE OF THE WORLD'S GREAT RELIGIONS. ANDALUSIA BEST REPRESENTS QLF'S COMMITMENT TO COMMUNITY, CULTURE, AND CONSERVATION, AND THE ORGANIZATION'S WORK ACROSS CULTURAL, RELIGIOUS, AND GEOGRAPHIC BORDERS.

EXPENSES \$ 158,045. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 2:

DIRECTOR BAYARD BROKAW AND FOUNDING CHAIRMAN, ROBERT BRYAN HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY MANAGEMENT AND THEN, SEPARATELY, BY THE AUDIT COMMITTEE. THE ORGANIZATION EMAILS ALL OF ITS GOVERNING BODY MEMBERS A LINK TO A PASSWORD-PROTECTED BOARD WEBSITE ON WHICH THE FORM 990 (WITH SCHEDULE B REDACTED TO PROTECT DONOR IDENTITY) CAN BE VIEWED, AND NOTES IN THE EMAIL THAT THE FORM 990 IS AVAILABLE FOR A REVIEW ON THAT SITE.

FORM 990, PART VI, SECTION B, LINE 12C:

FOR PURPOSES OF THIS PROVISION, THE TERM "INTEREST" SHALL INCLUDE PERSONAL INTEREST, INTEREST AS A DIRECTOR, OFFICER, MEMBER, STOCKHOLDER, SHAREHOLDER, PARTNER, MANAGER OR BENEFICIARY OF ANY CONCERN OR HAVING AN IMMEDIATE FAMILY MEMBER WHO HOLDS SUCH AN INTEREST IN ANY CONCERN. THE TERM

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"CONCERN" SHALL MEAN ANY CORPORATION, ASSOCIATION, TRUST, PARTNERSHIP, LIMITED LIABILITY ENTITY, FIRM, PERSON OR OTHER ENTITY OTHER THAN QUEBEC-LABRADOR FOUNDATION, INC. (THE "ORGANIZATION").

NO DIRECTOR, OFFICER OR KEY EMPLOYEE OF THE ORGANIZATION SHALL BE DISQUALIFIED FROM HOLDING ANY OFFICE OR POST IN THE ORGANIZATION BY REASON OF ANY INTEREST IN ANY CONCERN. A DIRECTOR, OFFICER OR KEY EMPLOYEE OF THE ORGANIZATION SHALL NOT BE DISQUALIFIED FROM ENGAGING, EITHER AS VENDOR, PURCHASER OR OTHERWISE, OR CONTRACTING OR ENTERING INTO ANY TRANSACTION WITH THE ORGANIZATION OR WITH ANY ENTITY OF WHICH THE ORGANIZATION IS AN AFFILIATE, PROVIDED, HOWEVER, THAT THE FOLLOWING PRECAUTIONS ARE UNDERTAKEN:

1. THE INTEREST OF SUCH DIRECTOR, OFFICER OR KEY EMPLOYEE IS FULLY DISCLOSED TO THE BOARD OF DIRECTORS PRIOR TO ITS ENTERING INTO THE TRANSACTION.
2. NO INTERESTED DIRECTOR, OFFICER OR KEY EMPLOYEE MAY VOTE OR LOBBY ON THE MATTER OR BE COUNTED IN DETERMINING THE EXISTENCE OF A QUORUM AT THE MEETING OF THE BOARD OF DIRECTORS AT WHICH SUCH MATTER IS VOTED UPON.
3. ANY TRANSACTION IN WHICH A DIRECTOR, OFFICER OR KEY EMPLOYEE HAS AN INTEREST SHALL BE DULY APPROVED BY THE DISINTERESTED BOARD MEMBERS AS BEING IN THE BEST INTERESTS OF THE ORGANIZATION.
4. PAYMENTS TO THE INTERESTED DIRECTOR, OFFICER OR KEY EMPLOYEE SHALL BE REASONABLE AND SHALL NOT EXCEED FAIR MARKET VALUE.
5. THE MINUTES OF MEETINGS AT WHICH SUCH VOTES ARE TAKEN SHALL RECORD SUCH DISCLOSURE, ABSTENTION, AND RATIONALE FOR APPROVAL.

THE FOREGOING PROCEDURES SHALL NOT BE REQUIRED IF THE INTEREST OF THE

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AFFECTED DIRECTOR, OFFICER OR KEY EMPLOYEE CONSISTS OF DIRECT OR INDIRECT OWNERSHIP OF 1% OR LESS OF PUBLIC TRADED SECURITIES OF THE CONCERN OR IF THE TRANSACTION IS DE MINIMIS IN RELATION TO THE ORGANIZATION'S ASSETS OR REVENUES.

DIRECTORS, OFFICERS AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE THEIR INTERESTS THAT COULD GIVE RISE TO CONFLICTS OF INTEREST AT LEAST ANNUALLY.

THE CONFLICT OF INTEREST POLICY AND ANNUAL DISCLOSURE STATEMENT ARE MAILED TO THE BOARD OF DIRECTORS, OFFICERS, AND KEY EMPLOYEES OF THE QUEBEC-LABRADOR FOUNDATION. THE SIGNED DISCLOSURE STATEMENT IS COLLECTED AND REVIEWED BY THE PRESIDENT OF THE ORGANIZATION, ELIZABETH ALLING.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION IS REVIEWED BY THE MEMBERS OF THE EXECUTIVE COMPENSATION COMMITTEE WITH A PERIODIC REVIEW DONE BY AN EXTERNAL THIRD PARTY. THE COMPENSATION OF THE PRESIDENT EMERITUS AND PRESIDENT ARE REVIEWED AND APPROVED BY THE FULL BOARD OF DIRECTORS, AND PERIODICALLY COMPARED TO COMPARABLE DATA AT SIMILAR ORGANIZATIONS.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, GOVERNANCE REFERENCE MANUAL, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE POSTED ON THE QLF WEBSITE. THE GOVERNANCE REFERENCE MANUAL INCLUDES BY-LAWS, MEMBERS OF THE GOVERNING BOARDS, BOARD COMMITTEES AND CORRESPONDING BOARD CHARTERS, STAFF, AND POLICIES OF THE QUEBEC-LABRADOR FOUNDATION TO INCLUDE: CONFLICT OF INTEREST, WHISTLEBLOWER POLICY, DOCUMENT RETENTION AND DESTRUCTION POLICY, COMPENSATION SETTING POLICY, AND THE JOINT VENTURE POLICY.

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FORM 990, PART IX, LINE 11G, OTHER FEES:

PROGRAM BUDGET AND FINANCE CONSULTING FEES:

PROGRAM SERVICE EXPENSES	196,477.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	196,477.

WEBSITE DESIGN FEES:

PROGRAM SERVICE EXPENSES	5,064.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	5,064.

PHOTOGRAPHY AND DESIGN FEES:

PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	7,152.
TOTAL EXPENSES	7,152.

STRATEGIC PLANNING FEES:

PROGRAM SERVICE EXPENSES	43,254.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	43,254.

COMMUNICATIONS AND MARKETING FEES:

PROGRAM SERVICE EXPENSES	15,878.
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MANAGEMENT AND GENERAL EXPENSES	0.
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FUNDRAISING EXPENSES	0.
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TOTAL EXPENSES	15,878.
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FOUNDER'S INITIATIVES:

PROGRAM SERVICE EXPENSES	24,495.
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MANAGEMENT AND GENERAL EXPENSES	0.
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FUNDRAISING EXPENSES	3,063.
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TOTAL EXPENSES	27,558.
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PROGRAM DELIVERY FEES:

PROGRAM SERVICE EXPENSES	6,922.
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MANAGEMENT AND GENERAL EXPENSES	0.
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FUNDRAISING EXPENSES	0.
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TOTAL EXPENSES	6,922.
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ACCOUNTING FEES:

PROGRAM SERVICE EXPENSES	13,890.
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MANAGEMENT AND GENERAL EXPENSES	3,172.
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FUNDRAISING EXPENSES	0.
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TOTAL EXPENSES	17,062.
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TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	319,367.
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SCHEDULE R
(Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
QUEBEC LABRADOR FOUNDATION (CANADA), INC. 606 RUE CATHCART, BUREAU 401 MONTREAL, QUEBEC, CANADA H3B 1K9	SUPPORTING THE RURAL COMMUNITIES AND ENVIRONMENT OF EASTERN	CANADA	CANADIAN REGISTERED			X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2016

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

- 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
- a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- b Gift, grant, or capital contribution to related organization(s)
- c Gift, grant, or capital contribution from related organization(s)
- d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)

	Yes	No
1a		X
1b		X
1c		X
1d	X	
1e	X	

- f Dividends from related organization(s)
- g Sale of assets to related organization(s)
- h Purchase of assets from related organization(s)
- i Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- k Lease of facilities, equipment, or other assets from related organization(s)
- l Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)
- n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o Sharing of paid employees with related organization(s)
- p Reimbursement paid to related organization(s) for expenses
- q Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)

1f		X
1g		X
1h		X
1i		X
1j		X
1k		X
1l		X
1m		X
1n		X
1o	X	
1p		X
1q		X
1r		X
1s		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:**NAME OF RELATED ORGANIZATION:**

QUEBEC LABRADOR FOUNDATION (CANADA), INC.

PRIMARY ACTIVITY: SUPPORTING THE RURAL COMMUNITIES AND ENVIRONMENT OF
EASTERN CANADA