THE QUEBEC-LABRADOR FOUNDATION is a Not-for-Profit Corporation in the United States and a Registered Charity in Canada.

QLF exists to support the rural communities and environment of eastern Canada and New England and to create models for stewardship of natural resources and cultural heritage that can be shared worldwide.

BOARD OF DIRECTORS
United States
Bayard Brokaw
The Ven. Robert A. Bryan
John H. Buck III
Elizabeth Cabot
James E. Carpenter
Alfred D. Chandler III
Donald K. Clifford, Jr.
Charles H. Collins
Jonathan T. Dawson
Constance de Brun
Jameson S. French
Rosemary N. Furfey
Halliday E. Hart
Dawn A. Leaness
James N. Levitt
Clare Tweedy McMorris
The Rev. Edward O. Miller, Jr.
Lawrence B. Morris
Frederick S. Moseley IV
Kathryn J. Olmstead
Susan W. Peck
James J. Pohlman
Bancroft R. Poor
Frederick G. P. Thorne
Ernest B. Tracy III
Jo-Ann Watson
J. David Wimberly

BOARD OF DIRECTORS
Canada
Elizabeth Alling
Miller H. Ayre
The Ven. Robert A. Bryan
Paul G. Desmarais*
William R. Ferguson
John E. Houghton
Patricia A. Middleton
Stephen T. Molson
Lawrence B. Morris
Kirby N. Nadeau
Philip G. Nadeau
John Rae
Robert M. Schmon, Jr.

HONORARY DIRECTORS
Richard E. Berlin, Jr.
Tristram C. Colket
Charles W. Collier
Peter O. Crisp
Rosamond A. Dean
L. F. Boker Doyle
Randall A. Hack
J. Stuart Hermon
Lawton S. Lamb
Robert Liberman
Dan W. Lufkin
William M. R. Mapel*
Mrs. Robert W. Martin, Jr.
Nancy G. Milburn
Benjamin B. Morrill
Donal C. O’Brien, Jr.*
Pauline Ouimet
John A. Scully
Léon Simard
Ernest B. Tracy
Richard J. Warren

* Deceased
LETTER FROM JAMES LEVITT

Dear Friends of QLF,

As I’ve had the chance to do in previous Annual Reports, I am writing to you to comment on the remarkable past, successful present, and promising future of the Quebec-Labrador Foundation/Atlantic Center for the Environment. This opportunity to write to you has special meaning for me, as I prepare, thankfully, to welcome Jameson (“Jamey”) French next fall as the incoming Chair of QLF’s Board in the United States. At that time I will return to my seat as a member of the U.S. Board, and to new opportunities to be of service to our community.

I’ve had the great good fortune over the past 41 years to work with several generations of management leadership at QLF. In 1973, as a college freshman, I sat on the floor of the QLMF (the word “Mission” was part of our name back then) offices on Boylston Street in Boston with Bob Bryan. Bob, who was in charge of everything and a little bit more, and who has a legendary gift for inspiring young people, interviewed me for an internship position as he sorted out boxes of beads and art supplies headed for summer camp programs in the North. I was thrilled to get the job and was for the next two summers sent to help run the camp on the Burnt Church Indian Reserve in New Brunswick—a tremendously formative experience for me.

In 1985, I was honored to be asked to join the U.S. Board, and then summoned by U.S. Board Chair Donal (“Don”) O’Brien, himself a force of and for nature, to coordinate a strategic planning effort that led to the appointment of Larry Morris as QLF president. What an incredibly fortuitous choice we made in advancing Larry! He has patiently, humbly, generously, and with phenomenal interpersonal skills, led us through a maze of challenges, including the maturation of our international efforts. Together with Bob and the exceptional guidance of U.S. Board Chair Endicott “Cottie” Davison, he put us on the map as a small but mighty force in the arena of “community-based conservation”—a virtually unknown phrase in the 1980s that is today common parlance in the global conservation field.

And in 2004, U.S. Board Chair Donald “Obie” Clifford—himself a consummate diplomat and unflagging source of good will—asked me and incoming Canadian Board Chair and QLF stalwart Philip Nadeau to help head one more strategic planning effort looking at the future of QLF programs and management as we headed into our second half-century. The 2004 study examined a series of transitions facing the organization. Our task force made several specific recommendations regarding:

• Transition in Management, looking favorably towards the day that Elizabeth “Beth” Alling could take on increasing levels of leadership responsibility;
• Transition in Board Membership and Structure, hoping to add talent and increase coordination between the U.S. and Canadian Boards;
• Transition in Program Scope and Scale, aiming to more firmly establish the balance between home region and international programs;
• Transition in Financial Management Practices, aligning them to ever-higher standards by which charitable institutions are evaluated; and
• Transition in Financial Structure, aiming to consistently produce balanced budgets with minimal levels of borrowing.

I am very happy to report that over the subsequent decade we have made great strides on each of these fronts. Beth, now largely responsible for day-to-day operations, has proved to be a highly effective leader and is guiding us into a third generation of management. The board, with several key additions in recent years, is operating with great discipline, efficiency, and good humor. Programs in both our home region and internationally are poised for a new era of growth in scale, scope, and impact. And the soundness of our financial operations and structure is reflected by five consecutive years of balanced budgets.

In sum, we head into the future in excellent condition and high spirits. I have always regarded the chance to work with QLF as one of the great opportunities of my life. I am deeply grateful that I have been given the chance to serve.

With best regards,

James N. Levitt
Chairman, Board of Directors
Quebec-Labrador Foundation – U.S.
IMPROMPTU REMARKS BY PHILIP G. NADEAU, CHAIRMAN, QLF CANADA
Board and Alumni Reception, The Mount Royal Club, Montréal, 6 May 2014

Welcome and thank you all for coming. What a pleasure it is for us to be in Montréal on such a
beautiful evening and to have the Montréal Canadiens hosting the Boston Bruins in playoff hockey!

I returned recently from New York, where I attended QLF’s U.S. Board Meeting. Several other
Canadian Directors were there as well. I want you to know how valuable it is for the two Boards to be
working so closely together these days: through committee work; also at the executive level; sitting in
during each other’s Board Meetings; and through constant phone and email communication. In the old
days the two Boards were not familiar with one another. In 2014 we are friends and trusted colleagues.

Simply stated, QLF is in a strong position going into its summer field season, the most active time
of year. That strength is expressed financially as well as in programs and operations. I want to thank QLF
management, staff, and our Founder for raising the requisite funds each year to balance the budget. No
easy task to be sure!

I would like to touch briefly on the current strategic planning process. Over the last year, I have participated as a member of a
joint committee of Canadian and American Board Members looking at the current health of QLF as we move forward into the era
after Bob and Larry have retired. I have been so impressed with the dedication, commitment, and work ethic of committee members.
They truly care about QLF. That bodes well for the organization. The committee’s report and recommendations will be presented
formally at the Annual Meeting in October. I predict you will find the conclusions of the committee both thoughtful and inspiring.

Finally, it is a wonderful reflection on the organization to see so many young people gathered here this evening at The Mount
Royal Club. You and your colleagues represent the face of QLF as we look forward to the next chapters in QLF’s rich history. Looking
at you, I cannot help but be enthusiastic—and encouraged—as we eagerly anticipate what that QLF mosaic will look like in the
years ahead.

C’est tout!
LETTER FROM THE PRESIDENT

Greetings from QLF staff in Ipswich, Montreal, elsewhere in New England, the Quebec North Shore, Newfoundland and Labrador, and as far away as New Zealand! At home, we look forward to spring after what has proven to be a very challenging winter, weather-wise. Now as the days lengthen, we at QLF can finally think about our upcoming field season, the most exciting and rewarding months on our calendar.

Before going further, I want to express my deep appreciation for the leadership of our out-going Chairman, Jim Levitt. Jim has been associated with the organization since serving as a summer Volunteer in Burnt Church, New Brunswick, in the 1970s. After joining the U.S. Board in the 1980s Jim was tasked by then Chairman Don O’Brien with leading the most rigorous examination of QLF in its history. The results of the 1988 long-range planning report led to many changes including my being named President. I hope that Jim has not lived to regret that decision!

I will not enumerate here Jim’s many accomplishments because I do not want to repeat what he discusses in his accompanying letter. I am, however, very glad to share the news that Jim will continue as a QLF Board member as he pursues professional interest in international large-landscape conservation. Thanks, Jim, for your dedicated service.

In the pages of this report you will note photographs and captions that will explain the many activities of QLF in 2013. As context, let me add that our expertise continues to be expressed through the lens of an international community-based conservation organization. QLF’s mission, in two parts, builds on Founder Bob Bryan’s “developing leadership” model and, more recently, to adapting that model to new global realities. Specifically, our mission statement describes “sharing the model” region-to-region with others facing similar challenges. That international sharing came into prominence in 1978 after it was noted by several funders that our work and our approach were unique: 1) focused at the community level; 2) adapted to function bio-regionally, that is to say, using watersheds and other natural boundaries rather than the conventional political ones; and 3) building on QLF’s experience merging expertise in the three “Cs”—culture, community, and conservation.

While the mission has remained steadfast (summarized best by Bob as “developing local leaders”), it has also proven to be adaptable to changing realities and program approaches. In the late 1970s a new university internship program complemented the original high school Volunteer program. Also in the 1970s the environmental work of QLF grew to encompass the majority of the operating budget and was coalesced under the moniker, Atlantic Center for the Environment.

As mentioned previously, in 1978 the Rockefeller Brothers Fund (RBF) and other funders provided the means to share our efforts with others internationally—first in the Caribbean, then Central America, later in Latin America. In the 1980s and ’90s we were committed to assist fledging environmental NGOs in the emerging democracies of Central Europe. QLF used private sector land conservation approaches, developed in New England through the land trust movement, to serve as the bridge. Decades later, “land trusts” of many varieties have mushroomed across Central Europe thanks in part to early conservation stewardship exchanges sponsored by QLF.
In 1992, the Middle East was added to the QLF mix of region-to-region environmental exchanges after an anonymous donor representing a Swiss foundation requested our help. For the next twenty years the foundation made grants to QLF of nearly $1,000,000 to build upon our effort to connect countries in the Middle East with each other and to our home region.

Let me now turn to some more recent successes. QLF and the International Grenfell Association (IGA) are currently collaborating on youth leadership programs in Newfoundland and Southern Labrador. On the environmental front, QLF is celebrating two decades of program collaboration with the U.S. National Park Service Stewardship Institute. Across the border, QLF worked with Parks Canada’s Canadian Heritage Rivers System in 2013 to host the 7th Annual Canadian River Heritage Conference on Prince Edward Island. The conference celebrated Canada’s commitment to and affection for its vast fresh water resources.

In 2013, QLF demonstrated what I have described as an “activist approach” to conservation by assisting Belize partners in saving 1,110 acres of critical rainforest in the Maya Mountain Marine Corridor along the Rio Grande River, Toledo District. QLF has worked closely with Belize conservation organizations, along with those in Guatemala and Honduras, for two decades.

As a result of the BirdLife International Congress held in Ottawa in June 2013, QLF is now engaged in planning several collaborative projects with BirdLife worldwide. Further, as a direct result of a dinner we hosted at the BirdLife Congress, I was invited to visit Vietnam by a Vietnamese NGO this April 2014 to explore the potential for new exchanges of emerging conservation leaders from Southeast Asia to our Atlantic Region.

Building on the momentum of QLF’s Alumni Congress, held in Hungary in 2006, QLF is currently data-mapping thousands of Alumni who have worked for us as high school Volunteers, university Interns, Scholarship recipients from our home region, Sounds Conservancy grantees, and International Fellows. Next steps will include engaging this formidable network through a series of exciting global initiatives.

Bob Bryan’s autobiography, *Turn With the Sun*, will be available in June 2014. The book documents his lifelong service to the people and communities of the Quebec North Shore and Eastern Canada and provides a compelling history of his 50-year “aviation ministry.”

Thank you for your support of the Quebec-Labrador Foundation. All of us look forward to the challenges and opportunities that lie ahead. The organization’s Mission remains steadfast—to develop the next generation of community and conservation leaders in our home region and beyond. The extent of that effort has grown dramatically since QLF’s founding in 1961. My bet is that even Bob never dreamed back then that his original vision would have such enormous consequences a half century later.

My very best wishes to you all,

Larry Morris

May 2014
WAVYPOINT
PROGRESS REPORT WITH DONORS, CALENDAR YEAR 2013
QUEBEC-LABRADOR FOUNDATION
Atlantic Center for the Environment

On behalf of the Quebec-Labrador Foundation/Atlantic Center for the Environment, we wish to express our appreciation to the following:

$2,500 AND OVER
Anonymous
Ms. Elizabeth Alling and J. Bradley Hildt
The Brownington Foundation
The Ven. Robert A. Bryan
Mr. and Mrs. John H. Buck III
John H. and Susan T. Buck Charitable Foundation
Ms. Elizabeth Cabot
Caisse populaire Desjardins de Blanc-Sablon (QC)
Canadian Heritage (QC, ON)
Mr. Thomas A. Caputo
Mr. James F. Carpenter
Mr. Alfred D. Chandler III and
The Rev. Susan Esco Chandler
Mr. and Mrs.* Donald K. Clifford, Jr.
Tristram C. Colket, Jr. and Ruth M. Colket
The Colket Foundation
Mr. Charles H. Collins
Mr. John R. Cook, Jr.
Lyman and Diana Delano
Mr. Paul G. Desmarais*
Marshall Dodge Memorial Fund
of the Maine Community Foundation
Mr. and Mrs. L. F. Boker Doyle
Mrs. Elisabeth C. Dudley

Eaton Foundation
Ms. Margot T. Egan
The EnTrust Fund
Environment Canada
Feather Foundation, Inc.
The Leonard C. and Mildred F.
Ferguson Foundation
Mr. William R. Ferguson
Mr. Allen W. Fletcher
Sylvester M. Foster Foundation
The French Foundation
French Shore Historical Society
Museum Assistance Program (NL)
Mr. Jameson S. French
Mr. James T. Gaffney
Miller S. and Adelaide S. Gaffney Foundation
Galilean Fund
Guilford Fund
The Randall and Mary Hack Foundation
Ms. Halliday Eaton Hart
Helman Charitable Gift Trust
Mr. William W. Helman
Mr. John E. Houghton
Island Foundation
The International Grenfell Association (NL, UK)
Mr. James A. Jacobson
The James Jacobson Family Fund
Mr. and Mrs. Russell Jeppesen
Anne B. Keiser
Ms. Elizabeth C. Kent
Chester Kitchings Family Foundation
Mrs. Chester W. Kitchings
Mr. Chester W. Kitchings Jr.
Mr. Kenneth D. Kitchings

Ms. Margaret H. Kitchings
Ms. Patricia C. Kitchings
The Knapp Fund
Mr. Lawton S. Lamb
Mr. and Mrs. James N. Levitt
James N. and Jane B. Levitt Charitable Fund
Mr. Robert Liberman
Mr. Dan W. Lufkin
Mr. Joseph A. Mahoney
Main Street Foundation
Ms. Noel Mann
Mr. Forrest E. Mars, Jr.
Clare Tweedy McMorris and
Howard McMorris II
Peter and Diana Merriam
Mr. Henry F. Merritt
Ms. Patricia A. Middleton
Nancy G. Milburn
The Molson Foundation
Mr. and Mrs. Stephen T. Molson
Larry and Tina Morris
Mr. Philip G. Nadeau
National Park Service,
The United States Department of Interior
Oak Foundation
Official Languages Support Programs,
Canadian Heritage (QC)
Ms. Kathryn J. Olmstead
Ms. Louise Knapp Page
Parks Canada (QC)
Ms. Susan W. Peck
The Pew Charitable Trusts
Mr. and Mrs. James J. Pohlman
Power Corporation of Canada (QC)
Quebec Anglophone Heritage Network (QC)  
Mr. John Rae  
Mr. David Rockefeller  
Dr. Richard G. Rockefeller  
Kit and Rob Rohn  
Mr. Michael D. Savage  
Elmina B. Sewell Foundation  
The Peter Jay Sharp Foundation  
Donald and Jolene Shiffler  
State Planning Office, State of Maine  
Ms. Barbara B. Stetson, Jr.  
TD Bank Financial Group (QC)  
Ernest and Hazel Tracy  
Trust for Mutual Understanding  
Mr. Richard J. Warren  
John and Susan Weatherley  
Eric T. Webster Foundation  
R. Howard Webster Foundation

Wendling Fund  
Mr. Kendrick R. Wilson III  
Kendrick R. Wilson Charitable Fund  
J. David Wimberly  
Wivern Charitable Lead Trust

UNDER $2,500
Anonymous  
AAV Charitable Lead Trust  
Aon Foundation Matching Gifts Program  
Don and Betsy Abbott  
Geoff Abbott  
Ms. Martha Hale Abshear  
Mr.* and Mrs. Charles B. Alling, Jr.  
Ms. Barbara H. Almy  
Mr. William M. Ames  
Ms. Jane M. Lord Andrews  
Pham Tuan Anh  
James and Karen Ansara  
Aquarius Fund  
Mr. W. Graham Arader III  
Mr. John E. Arbab  
Joe and Ann Armstrong  
Mr. James R. Arthur  
Mr. John M. Arthur  
Ms. Elizabeth Alling Atwood  
Stever H. Aubrey and Elsie O’Brien  
Mr. Peter J. Auster  
Mr. Thomas Austin  
Mr. Peter J. Austin-Smith  
Ellen Avard  
Mark J. Bagdon and Suzanne A. Sullivan  
Mr. John Bald  
Emily Barclay  
Robert C. Barrett  
Mrs. Edith McBride Bass  
Ms. Jane N. Beatty  
Gregor Beck  
Mr. Maurice A. Beliveau  
Dr. and Mrs. Robert E. Belliveau  
Nat and Kathy Benchley  
BenefAction Foundation

William and Karen Benjamin  
Garry and Rosie Bensen  
Peter Bergh Fund  
Mr. Peter C. Bergh  
Mr. and Mrs. William S. Berkley  
Jim and Natalie Berry  
Dick and Lois Berry  
Rick and Carla Berry  
Mr. and Mrs. Gair G. Betts  
Richard and Linda Beyer  
Mrs. Anne Bieler Baxter*  
Mr. and Mrs. Keith R. Bisson  
Mr. and Mrs. David W. Blair  
Mr. and Mrs. E. A. Grosvenor Blair  
Kathleen A. Blanchard and Kenneth Hoffman  
Mr. Paul O. Bofinger  
Mr. Jake Bogan  
Mr. and Mrs. George T. Boggs  
Mrs. Robert H. Bolling  
Mr. Robert H. Bolling III  
Mary A. Bonavoglia  
Robert and Helen Booth  
Mr. Pierre Boucher  
Gillian and Hugh Boyd  
Dr. Markley H. Boyer and  
Dr. Barbara E. Miller Boyer  
Carl M. Brauer  
Alexandra T. Breed and Douglas P. Hill  
Ms. Dana E. Bresee Keeth  
Ms. Eleanor Briggs  
Ms. Ingrid Brimer  
Ms. Louise G. Bristol  
Frances Brocher  
Brokaw Family Fund  
Bayard and Kerry Brokaw  
Ned and Wendy Brokaw  
Rosalind Brokaw  
Mr. Hooper L. Brooks  
Dr. Bruce R. Brown, Jr.  
Mr. Dwyer P. Brown  
Ms. Marcia B. Brown  
Mr. and Mrs. W. Thacher Brown  
Mr. and Mrs. James T. Bryan III
Pinware River, southern Labrador. QLF is working in partnership with the Canadian Heritage Rivers System of Parks Canada to protect Heritage Rivers in eastern Canada valued for their natural resources and heritage. QLF’s work in Heritage Rivers began with river conservation and stewardship projects in our home region, to include the Pinware. In 2013 QLF co-sponsored the 7th Annual Canadian River Heritage Conference in Charlottetown, Prince Edward Island.

River conservation is at the heart of QLF’s Mission and serves as a theme for our community service, conservation, education, and cultural heritage programs.

PHOTOGRAPH BY NICHOLAS GATES
Humpback whales (*Megaptera novaeangliae*) surround schools of capelin near the rocky cliffs of northern Newfoundland. A community-based marine research and monitoring program, QLF’s *Marine Species at Risk* is focused on the recovery of threatened and endangered marine species in the North Atlantic.

**PHOTOGRAPH BY CANDACE COCHRANE**
Rolf Diamant and Nora J. Mitchell
Mr. Edward D. Dick
Ms. Christine Diguer
Mr. Stephen Dittmann
Mr. Charles W. H. Dodge
Fred and Janet Dodge
Burgess and Minot Dole
William H. Donaldson
Mr. John W. Donnelly
Doran Family 2006
Charitable Lead Annuity Trust
Robert W. Doran
Ms. Ellen Doris
Mr. and Mrs. Derek Drummond
Dr. Kathleen M. Dubbs
Nancy and Roddy Dudley-Smith
Mr. and Mrs. James C. Duffus
Mr. and Mrs. Sydney P. Dumaresq
Virginia Dunn-Mulligan
Ms. Julie A. Early
Mr. Daniel V. Edson
Mr. Marcus Edward
Margot and Eric Egan
Mr. and Mrs. John C. Egbert
Mr. Douglas M. Eisenhart
Rebecca P. Ellis
The Elm Grove Foundation
Mr. and Mrs. Edward M. Engleman
Mr. Stephen T. Engle
Amos S. Eno
Ms. Alexandra Estin
Lansing and Julia Fair
Frank Farwell
Jonathan Fauver
Feather Foundation, Inc.
Mr. Joseph E. Fellows III
Mr. and Mrs. George W. Ferguson
Fidelity Charitable Matching Gifts Program (MA)
Mr. & Mrs. Fish, Inc. (ME)
Ms. Ellen Fisher
Mr. Everett Fisher
William Fitzhugh
Mr. Thomas F. Fleming, Jr.
Sierra Fletcher
Beth Fluke
Barbara Folger
Ms. Katharine D. Ford
Mr. Christopher A. Forster
Mr. Hamilton F. Forster
Ms. Carol R. Foss
Ms. Jean F. French
Ed Friedman
Rosemary Furfey
David M. Gaffney
Mr. and Mrs. William Gahagan
Dr. and Mrs. Earl P. Galleher, Jr.
Martha D. Gamble and Ray Henderson
James R. and Edith H. Hoyt Garrett
Joan and Stephen Gates
Elizabeth H. Gemmill
Ms. Barbara Genge
J. Frank Gerrity II Charitable Trust
Mr. and Mrs. James D. Gerrity
Mr. and Mrs. H. Leland Getz
Ms. Cindy Gibbons
Mr. Glenn C. Gibbs
Ms. Patricia Louise Gibney
Mr. David H. Gibson
Mr. Seth Gibson
Cate and Richard T. Gilbane
Richard T. Gilbane Fund
S. Parker Gilbert
Ms. Susanna Gilbert
Mr. Edward S. Gilman
Don Gilpin
Elliot Gimble

The northern minke whale (*Balaenoptera acutorostrata*), considered a marine species at risk, Deer Island, New Brunswick ~ PHOTOGRAPH BY GREIG CRANNA
Susan and John Glessner
Sally and Tim Goddard
Mr. Frederick Godley
Mr. William S. Goedecke
Ms. Laura Ward Good
Donna and Vernon Goodfellow
Mr. Edward B. Goodnow
Mr. and Mrs. J. Barton Goodwin
Ms. Elizabeth M. Gordon
Bob and Judy Gore
Mr. and Mrs. Stephen C. Gorman
Warren Graham
Ms. Kathy Grant
Mrs. Carolyn S. Graves
Noella Gray
John D. Gregory and Lynn Horton
Ms. Jennifer B. Griffin
Ms. Barbara Smith Griffith-Powell
Mr. and Mrs. Charles R. Grigg
Ms. Mary Grossman
Ms. Carol Guest
Hack Family Fund
Mr. and Mrs. Eugene R. Hack, Jr.
Jingle Igleheart Hagey
Mr. Daniel M. Hall
Mr. Robert J. Hall
Mr. and Mrs. Stephen C. Hall
Ms. Valerie A Hall
Ms. Mryka Hall-Beyer
Ms. Alexandra L. Halsey
Ms. Sarah Haney
John B. Hanks, M.D.
Henry A. Harding
Mr. and Mrs. Robert T. Harding
Ann and Neal Harris
Edward M. Harris, Jr.
Ms. Lillian Harris
Ms. Marion Harris
Jeanne M. Harvey
Elizabeth and Whitney Hatch
Elizabeth and Whitney Hatch of the Ayco Charitable Foundation
Walter and Carolyn Hatch
Mr. Christian Havemeyer
Robert Healy
Heaney Family Fund of the Oshkosh Area Community Foundation
Mr. and Mrs. William H. Heaney
Annual Report

John A. Hellman
Ray Henderson and Martha D. Gamble
Gift Account
Mr. Robert Henderson
Mr. Larry Herlacher
Mr. J. Stuart Hermon
Mr. David B. Herter
Peter E. Hertz and Marianne E. Kuitert
Peter Hess
Highland Foods, LLC (ME)
Mrs. Dorothy Tremaine Hildt*
Mr. Jane Luke Hill
Mr. James A. Hoeland
James Halleck Hoeland
Marcia S. Holland and Alan N. Wiegand
Mr. and Mrs. James E. Hollis III
Mr. and Mrs. Arnold E. Holtberg
Molly and Jock Hooper
Mr. Joseph Hoopes
Mollie and Tom Hoopes
Alix Hopkins
Rampa R. Hormel
Robert T. and Joan B. Horn, Jr.
Tom and Karen Horn
Mr. Charles Horton
Charlie and Nancy Hovey
Pamela and Robert Howard
Phoebe Howe
Tom Howe and Sarah Thorne
Cheryl L. Hoyt
Daniel H. Hudnut and Lynn Sheldon
Arthur Bruhl Hudson
Charles R. Hudson
Steven and Hilary Hudson
Mr. William L. Hudson
Philip and Audrey Huffman
Jefferson E. and Karen T. Hughes Fund
Jefferson E. and Karen T. Hughes, Jr.
Jennifer Hull

The Codroy Valley, Western Newfoundland —
PHOTOGRAPH BY CHARLEY HILDT

Mr. H. Hollis Hunnewell
Ms. Susan W. Hunnewell
Prof. and Mrs. George Hunt, Jr.
John Hyde
Kristin Illick
David and Beverly Ingalls
Ms. Wendy Ingram
Ipswich Riverbend, LLC
Margaret Gillespie Iwanchuk
Ms. Kira A. Jacobs
Jim Jacobson
Dr. Susan K. Jacobson
Ms. Nina Tracy Jaeger
Ms. Phyllis Jalbert

Ms. Ellen W. James
Mr. Harold C. Janeway
Mr. and Mrs. Richard K. Jewett
Ms. Elizabeth Johnson
Elsbeth S. Johnson
Laura Johnson and Tooey Rogers
Ms. Rebecca L. Johnson
Richard and Barbara Johnson
Ms. Janet A. Jokela
Ted Jones
Peter Jones and Therese Donovan
Mr. Samuel B. Jones
Mr. George M. Jonkel
Frances F. Jueds
One of ten beaches in the Codroy Valley monitored by staff of The Piping Plover Project ~
PHOTOGRAPH BY CHARLES HILD T

Piping Plover (Charadrius melodus) ~
PHOTOGRAPH BY CHARLES HILD T

Piping Plover nesting site, Codroy Valley, Western Newfoundland, July 2013 ~
PHOTOGRAPH BY ALEX DEPARDE
Kevin Kane
Robert J. Kane and Susan L. Hollister
Mr. Jamie W. Katz
Mr. John M. Kauffmann
Mr. Lucas Kellett
Susan Frank Kelley
C. Kellogg
Rusty and Betsy Kellogg
Mr. Michael J. Kelly
Mr. and Mrs. Albert V. B. Kelsey
John and Marily Kerney
Don and Anne Keyser
Mac and Virginia Keyser
Warren and Barry King
Cynthia Kingsford
Mr. and Mrs. Raymond J. Kinney, Jr.
Rick Kitto
The Kneisel Foundation
Mr. and Mrs. William J. Kneisel
Mr. and Mrs. David Knights
Ellen J. Kohler and Matt Canchy
Mr. and Mrs. George B. Koplinka
Carrie and Michael Koplinka-Loehr
John M. Kopper
Seva and Peter Kramer
Dr. W. Jay Krompinger
Benjamin W. and Linda P. Labaree
Ms. Louise Labaree
Ms. Susan Lahti
Ms. Holly Langer
Catherine C. Lastavica, M.D.
Dr. Elizabeth Laverack
Ms. Dawn Lea ness
Ms. Clara LeBlanc
Dr. and Mrs. John Ledbetter
Mr. Scott N. Ledbetter
Benson Everett Legg and Kyle Prechtl Legg
Ms. Caroline C. Leland
Lysa Leland
Howard A. Lesser, Jr., M.D.
Dan Levin
Jeff and Robby Levy
Meridith W. Levy
Ms. Anne S. Lewchik
Ms. Julie P. Lewis
Rebecca and Stephen L. Lewis
Mr. and Mrs. Robert O. Linck
Brian and Sandi Lincoln
Mr. David Lincoln
Mr. and Mrs. Wallace S. Lippincott, Jr.
Mr. and Mrs. George T. Little
Mr. Henry Peck Little
Wendell and Thomas Livingston
The Loomis Foundation
Mr. and Mrs. Alfred L. Loomis III
Mr. and Mrs. John M. Lord, Jr.
Mr. and Mrs. Peter B. Loring
Peter and Babette Loring Gift Account
Ms. Georgette Love
Mr. and Mrs. E. Holland Low
Molly Lowell
The Rev. Dr. Peter A. Luckey
MPM Charitable Trust
Marian and Terence Macaulay
Mrs. Victoria C. MacKintosh
Mr. Roderick J. MacLe man
Ms. Alison MacMillan
Margery L. MacMillan
Madigan Family Foundation
John W. Madigan
Mr. Peter Madsen
James A. Manning, M.D. and Mary Parke Manning, M.D.
David Manski and Shira Singer
Mr.* and Mrs. William M. R. Mapel
Ms. Lauren Marano
Barbara and Joe Marshall
Ms. Janet N. Marshall
Mr. Jeffrey L. Marston
Alison Cady Martin
Dr. and Mrs. John D. Martin
Ms. Julie Martin
Mr. and Mrs. Richard B. Martin
Lindsey Brace Martinez
Dr. William Mayo-Smith and Dr. Leslie Vensel
Philip McCa hill
Pamela McClelland
George H. McEvoy
Mr. Kevin M. McGuire
Ms. Lynne W. McKee
Elinor D. McKenna and John A. McKenna, Jr.
Thomas F. and Jane W. McKim
Mr. John McKusick
Marcia A. McLean and Peter Lasusa
Ms. June McSwain
George Mead Fund
Mr. Steven Medina
Don and Karen Megathlin
Mr. and Mrs. David Mendonca
George W. Merck Fund of the New Hampshire Charitable Foundation
Mr. Charles E. Merrill, Jr.
Ms. Nancy N. Merrill
Middlecott Foundation
Mr. Devereux Milburn III
Michael Milburn
The Rev. Edward O. Miller, Jr.
Helen Miller
J. D. and Andrea Miller
Mr. Peter K. Miller
Mr. Arthur N. Milliken
Arthur N. Milliken Fund
Sally T. Milliken and Jim Dooling
Edwina and John Millington
Catherine W. and Christopher H. Milt
Mr. and Mrs. Christopher H. Milton
Ms. Shana Minton
Mr. Thomas M. Mistele
Brent Mitchell and Jessica Brown
Mr. Paul Mitchell
Ms. Linda R. Mitton
Ronald B. Moir and Antoinette Czekanski
Collin and K. C. Moller
Ms. Monica C. Montag
Bill and Susan Moody
Mr. and Mrs. Peter Moore
Ms. Miriam K. Moran
Benjamin B. Morrill
Alexandra H. Morris
Elizabeth M. Morris
Richard C. Morris M.D.
Bruce H. Morrison
Mr. Frederick S. Moseley IV
Mr. and Mrs. Frederick S. Moseley III
Mr. Kenneth F. Mountcastle, Jr.
Mr. Arthur Mudge
William and Paulette Muir
Mr. and Mrs. Michael Mulroy
Elizabeth P. Munson
Ms. Megan B. Murley
Ms. Anne Firth Murray
Mark A. Murzin and Kris Knoernschild
Mr. Garland Nadeau
Kirby N. Nadeau and Verna R. Maurice
Mr. Mel Nadeau
Mr. Robert Nadeau
Mr. and Mrs. Benjamin R. Neilson
Christine and Carl Nelson
Nelson Gift Fund
New England Biolabs Foundation (MA)
The New York Community Trust
Lion and Hare Fund
Steven H. Nichols, M.D.

Until resettlement in the 1970s, Fishot was an island community in Hare Bay, near Main Brook, Great Northern Peninsula of Newfoundland. Historically, the island was used as a staging area for seasonal French fishers and later for year-round residents harvesting salmon, cod, capelin, and herring.

The nearby Hare Bay Islands Ecological Reserve was established in 1983 to protect the breeding habitat of the Common Eider (Somateria mollissima). The Reserve is also home to several species of seabirds, terns, and marine mammals. Working closely with local communities, wildlife managers, and in cooperation with Provincial representatives, QLF will host a wildlife conservation and environmental education initiative in Hare Bay in 2014. PHOTOGRAPH BY LARRY MORRIS
A sanctuary for seabirds and sea ducks, one of the small islands in Hare Bay is a treasure trove of biological diversity.

PHOTOGRAPH BY CANDACE COCHRANE
Mr. David Rockefeller, Jr.
James C. and Catharine F. Rodgers
Mrs. John C. Rogers
Ruthanne C. Rogers
Ms. Abigail Rome
Ross Foundation Fund
Cecilia and Joel Roth
Mr. John C. Rounds
Mr. John A. M. Rowe
Mr. and Mrs. Laurence P. Rubinow
Mr. and Mrs. J. Wright Rumbough, Jr.
Hillary and William Salmons
Mr. and Mrs. Michael R. Salt
Ms. Barbara M. Sanders
Jeff and Deb Sandler
Ms. Jessie Sargent
Beth Clara Sauerhaft
Mr. Alden H. Sawyer, Jr.
Ms. Laura J. Sawyer
William H. Schlesinger and Lisa Dellwo
John E. Schmeltzer III
Ms. Elena M. Schmidt
Pam Schmidt
Ms. Ashley Schmon
Ms. Daphne Schmon
Mr. and Mrs. Robert M. Schmon, Jr.
Ms. Eileen Schofield
Ms. Julia K. Schulz
Schwab Charitable Fund
Janet P. Scott
David and Marie Louise Scudder
Mr. John A. Scully
Mr. John W. Sears
Mr. Richard See
Sarah Bryan Severance
Roseann H. Sexton
The Rev. Dr. Patricia E. Shannon Peacock
Penelope C. Sharp
Peggy and Leon Sharyon
Mr. and Mrs. George H. Shattuck, Jr.
George H. Shattuck, Jr. and Isabel C. Shattuck Charitable Foundation
Randall and Amy Shepard
Mr. Robert G. Shepley, Jr.
Peter and Sarah Sherwood
Dr. David Shutler
Ms. Sarah H. Sigel
André R. Sigourney
Elizabeth C. B. and Paul G. Sittenfeld
Mary Sloane
Ms. Margery K. Slonaker
Bailey Smith and Lorraine Minns
Dale W. Smith
George Smith and Lelly Smith
Mr. Herbert L. Smith III
Herbert L. Smith III Family Fund
Mrs. Hope N. Smith
The Rev. Janet Smith
Mary Minor C. Smith
Ms. Rebecca Tseng Smith
Dr. and Mrs. Carl A. Soderland
Oliver A. Spalding
Mr. Fredric J. Spar
Ms. Catherine Spengler
Anne-Seymour St. John and W. Albert Ellis
Mr. Harry Mark St. John III
Ms. Susan J. Staniforth
Mr. and Mrs. Michael C. Stanley
Stanley Family Fund of the Community Foundation of New Jersey
The Most Reverend A. Bruce Stavert
Anne and Andy Steele
Mr. and Mrs. C. Evan Stewart
Dr. and Mrs. Robert B. Stifler
Stillwater Montessori School
Ms. Ellen F. Stockmayer
Ms. Frances C. Stoddard
Mr. Patrick Stoker
Mr. and Mrs. R. Gregg Stone III
Ms. Lina Storm
Mr. Prentice K. Stout
Marcia D. Strickland
Daniel B. Strickler
Ms. Faith T. Stulloway
Mr. Thomas W. Sutro
Mary W. Cissel Suttell
Allen and Marion Swan
Mr. Benjamin C. Swett
Tamarack Foundation
Karen Tamminga-Paton
Dijit and Jeff Taylor
Mr. Stuart S. Taylor, Jr.
C. Dart Thalman
Mrs. R. T. H. Thayer
Anne Dierdorff Thomas
Mrs. Elizabeth Thomas-Train
Margo Thompson
Mr. Frederick G. P. Thorne
Mr. Stirling Tomkins, Jr.
Mr. Lyle Blair Torrey, Jr.
Ms. Judith A. Towle
Mr. James T. Towne, Jr.
Ernie Tracy
Virginia S. Tracy
Emily Hall Tremaine Foundation
Mr. and Mrs. Charles Trippe
Ms. Elizabeth S. Trippe
Marcia and David Trook
Mrs. Walter H. Trumbull
Tuckamore Lodge (NF)
Dr. and Mrs. Kenneth K. Tucker
Tucker Family Charitable Gift Fund
Lisa Tuller
Mr. and Mrs. Curtis L. Turner
Jacquelyn Tuxill
The University of Virginia Health System, Division of General Surgery
Reid B. Adams, M.D., Professor of Surgery
Todd W. Bauer, M.D., Associate Professor of Surgery
David R. Brenin, M.D., Associate Professor of Surgery
Charles M. Friel, M.D., Associate Professor of Surgery
Peter T. Hallowell, M.D., Assistant Professor of Surgery
John B. Hanks, M.D., Chief and C. Bruce Morton Professor
QLF assists small communities in northern Newfoundland and Labrador, and the Quebec Lower North Shore to develop culture and heritage attractions for the growing tourism industry as well as for local education. This embroidery of an 18th century French fishing station is part of a traveling exhibit, *Remembering Them, 1713 Treaty of Utrecht: A History of the French in Atlantic Canada* at the French Shore Interpretation Centre in Conche, Newfoundland.

Photographs by Candace Cochrane
QLF has collaborated with the French Shore Historical Society to create this unique conceptual art installation, which commemorates the decades of fishermen who dried their catch on the fish “flake,” connected to an historic fishing shed.

PHOTOGRAPHS BY CANDACE COCHRANE

Gifts In Honor Of
Gurdon and Martha Brewster
The Ven. Robert A. Bryan
Ed and Carol DeVilbiss
Carrie and Michael A. Koplinka-Loehr
Mr. Robert R. Thompson

Gifts In Memory Of
Charles B. Alling, Jr.
Lester L. and Jean B. Brown
Faith Lamb Bryan
William L. Bryan
Nancy Cherry
Mary Clifford
Hal and Muffy Coolidge
John Furley
John Lowell
Marsh Billings Rockefeller National Park, Woodstock, Vermont. For twenty years, QLF has worked in collaboration with the National Park Service Stewardship Institute based at Marsh Billings Rockefeller National Park. QLF has been a founding partner in the Institute since it and the Park were established in 1992. The Institute works at the request of the National Park Service to build and sustain creative environments and practitioner networks that foster fresh thinking on global conservation and stewardship issues.
Marine and coastal resources of Belize, Guatemala, and Honduras are in need of coordinated management. QLF has trained many of the current leaders in conservation around the Gulf of Honduras through exchanges with counterparts in the Atlantic Region. In 2013, QLF’s Brent Mitchell (back row, second from left) facilitated this group through a strategic planning process for the Trinational Alliance for Conservation in the Gulf.

Other Memorial Funds Receiving Gifts
The Harold and Muffy Coolidge International Fellowship
Marshall J. Dodge III Endowment
Thomas C. Gray Conservation Fellowship
William Randolph Hearst Intern Endowment
The William S. Moody Fund for International Conservation
The Charles W. Kitchings Fund
Josh Nove Fund

Named Scholarship Funds Receiving Gifts
George F. Baker
Bert and I / L.L. Bean
William V. Brokaw
Robert A. Bryan
William L. Bryan
Marshall J. Dodge III
T. B. Happy Fraser
Mr. Donald Hodd
Dana Storrs Lamb
Gerald and Hazel Nadeau
Lisa B. Rimmer
Dorothy MacEachern
Robert M. Schmon
ASSIGNMENT VIETNAM

QLF President Larry Morris has looked forward to the day he could return to Vietnam since serving a year there in 1971-72 as an officer in the U.S. Army. Forty-two years later his wish came true. Since joining QLF in 1975, it was always Larry’s hope to return to Southeast Asia, this time wearing a conservation hat. His idea was to build a region-to-region conservation leaders’ exchange in the tradition of what QLF has established elsewhere — Central Europe; the Caribbean; Latin America; and the Middle East.

In June 2013, Larry met Pham Tuan Anh, President, Viet Nature, in Canada at the BirdLife International Congress. That in turn led to an invitation to visit Vietnam in April 2014. Needless to say, the invitation was eagerly accepted! And the timing was perfect as Viet Nature celebrated its first anniversary during Larry’s visit.

In eight days, Larry traveled from Hanoi to Xuan Thuy National Park in the Red River Delta. Xuan Thuy was declared an official Ramsar site — a wetland of international significance — in 1989. He then traveled south where he met with university students and faculty as well as forestry department staff in Quang Tri and Quang Binh Provinces, Central Vietnam. There he learned that forest rangers face enormous challenges not to mention major responsibilities. Overlay that with the lingering war reminders in the form of unexploded ordinance and the persistent effects of defoliation. All whom Larry met welcomed QLF’s offer to assist in training and providing technical assistance through the sharing of land stewardship approaches that QLF has learned through our international exchange efforts over thirty years.

Then President Ho Chi Minh established the first national park in Vietnam in 1962. By the end of 2013, Vietnam’s parks and protected areas had grown to 164 sites covering 5.4 million acres, about 6.7 percent of the country. During Larry’s visit Vietnamese officials indicated strong interest in: 1) tapping QLF’s knowledge of stewardship approaches of parks and protected areas; and 2) exploring principles in large landscape conservation. It was also clear to Larry that the country faces big hurdles in implementing plans for forest protection and biodiversity conservation. A consistent sentiment expressed to Larry was the hope to obtain assistance in training those who will lead the conservation movement in Vietnam in the years ahead. Leadership training could be a place where QLF can make a lasting contribution — by applying available resources through the growing QLF Global Leadership Network and by partnering effectively with NGOs like BirdLife International and Viet Nature. Larry looks forward to defining QLF’s formal response to what he learned during his April visit. He will personally lead an effort to raise $100,000 to apply to exchange and stewardship efforts by QLF in Southeast Asia in the next three years. If you are interested in this new geographic initiative, please be in touch with Larry — LMorris@QLF.org
Forested landscape seen from the Ho Chi Minh Highway, Western Spur, Truong Son Mountains, Quang Binh Province. The highway passes through or near ten protected areas. Highway construction in Vietnam has caused habitat fragmentation, siltation of upland streams, and has contributed to illegal hunting by offering easy backcountry access. Forest protection and stewardship, watershed management, biodiversity conservation, and marine conservation are high on Vietnam’s environmental agenda and are themes through which QLF can make a contribution. 

PHOTOGRAPH BY LARRY MORRIS

Larry Morris with faculty and graduate students, Quang Binh University, Dong Hoi, Vietnam. The university is actively involved in GIS mapping. Faculty and students alike expressed strong interest in learning more about Stephen Engle’s Community GIS Program and the Acadian Program in Regional Conservation and Stewardship. Quang Binh University is already working with the Université de Sherbrooke (Québec) in our home region.

Ranger Phan Van Truong, with spotting scope, observing waders and shorebirds on exposed mudflats, Xuan Thuy National Park, Red River Delta, Vietnam. Truong gained experience in wildlife conservation and field natural history as a BirdLife International intern in 2011-2012 and now puts those skills into practice in Xuan Thuy National Park.

Flanking Phan Van Truong are Le Trong Trai, Director, Viet Nature (left), and Do Minh Hoa, Administrative Officer, Viet Nature. Mr. Trai has worked extensively with BirdLife in the past and was for more than 20 years a planner for the Forest Inventory and Planning Institute under Vietnam’s Ministry of Agriculture and Rural Development.

QLF is exploring ways to build conservation partnerships with Viet Nature and other non-governmental and governmental organizations in Vietnam based upon experience gained in other regions such as the Caribbean and the Middle East.
Restricted Scholarship Gifts
Ms. Elizabeth Alling
The Ven. Robert A. Bryan and
  The Rev. Dr. Patricia E. Shannon Peacock
Carrie and Michael A. Koplinka-Loehr
Mr. Garland Nadeau
Mr. Kirby Nadeau
Mr. Mel Nadeau
Mr. Philip G. Nadeau
Mr. Robert Nadeau
Ms. Betty Organ
Power Corporation of Canada
Mr. Daniel Strickler
Eric T. Webster Foundation
R. Howard Webster Foundation
Sylvia and Gordon Whitman

Sounds Conservancy Funds
Ms. Elizabeth Alling
Mr Peter J. Auster
Ms. Valerie A. Hall
Robert J. Kane and Susan L. Hollister
Chester Kitchings Family Foundation
Mrs. Chester W. Kitchings
Mr. and Mrs. Chester W. Kitchings, Jr.

Mr. Kenneth D. Kitchings
Ms. Margaret Kitchings
Ms. Patricia Kitchings
Mr. G. C. Matthiessen
Larry and Tina Morris
Anne B. Pierson, M.D.
Mr. and Mrs. Laurence P. Rubinow
Ms. Penelope C. Sharp
Mr. Prentice K. Stout
Mr. John Waldman
Mr. and Mrs. William Blunt White
White Fund
* Deceased

WE WOULD LIKE TO ACKNOWLEDGE THE FOLLOWING FOR SPECIAL ASSISTANCE DURING THE YEAR
Association of Protected Areas Management Organizations (Belize)
Appalachian Mountain Club (NH)
Asi Conserva Chile
Association for the Development of Tourism (QC)
Atlantic Salmon Federation (NB)
BirdLife International (Jordan, UK, Vietnam)
Bonne Esperance Tourism Development Corporation (QC)
Boston Harbor Island Alliance (MA)
Brooks School (MA)
Café-Théâtre de Chambly (QC)

Rio Grande River, Punta Gorda, southern Belize.
Working with a local environmental organization, TIDE, and private citizens, QLF participated in a land conservation effort to preserve 1,110 acres of critical rain forest. The acquisition is part of a strategic plan to create the Maya Mountain Marine Corridor. The Corridor is described as a green mosaic of protected lands and private reserves stretching from the Guatemala border to the Gulf of Honduras, QLF has been working in the Gulf of Honduras—including the countries of Belize, Guatemala, and Honduras—for nearly two decades through our International Stewardship Exchange Program. The Program hosts conservation leaders from the Gulf of Honduras and sponsors stewardship case studies throughout New England. PHOTOGRAPH BY LARRY MORRIS

The Conservation Lands in the Maya Mountain Marine Corridor. The area (highlighted in red) represents the 1,110 acres recently acquired for conservation. MAP BY STEPHEN ENGLE
Lone kayaker, Narrow River, Narragansett, Rhode Island. The Narrow River, also known as the Pettaquamscutt River, consists of two fjord-like ponds, a narrow tidal inlet and back bay, and an estuary that empties into the Atlantic Ocean at Narragansett Beach. This tidal river is just 9.5 kilometers long. It is home to the largest black duck population in the state, several nesting pairs of ospreys, terns, gulls, wading and water birds, and the endangered piping plover, which nests on the beaches at the river’s mouth. Land acquisition for conservation along the shoreline, effective water monitoring, and public education programs have improved water quality in recent years.

Increasing demands on limited coastal resources prompted Chris Percy to create The Sounds Conservancy (TSC) in 1984. An ardent environmentalist, Chris was committed to the conservation of the estuaries and coastal waters of the six Sounds of southern New England and New York. Upon his retirement in 1995, QLF assumed management responsibility for The Sounds Conservancy. Chris died unexpectedly in 2002. In his memory, QLF has continued and expanded TSC’s Marine Conservation Grants Program.

QLF’s Sounds Conservancy grantee, Helen Hays, unfurls mist nets for the night’s tern banding, Punta Rasa, Argentina. Director of The Great Gull Island Project at the American Museum of Natural History in New York, Helen is tracking Common and Roseate Terns from Long Island Sound, New York, to Punta Rasa, Argentina. Helen works with partner organizations in Argentina to collect data on the migratory patterns of terns banded on Great Gull Island. QLF’s Sounds Conservancy Program provides small grants for marine conservation in the six Sounds of southern New England and New York.

PHOTOGRAPH BY GREIG CRANNA


PHOTOGRAPH BY GREIG CRANNA

CFBS Radio Blanc Sablon (QC)  
Canadian Heritage, Official Languages Support Programs (QC)  
Coasters Association (QC)  
Corporation de Développement Touristique et Culturel du Canton de Brest (QC)  
Environmental Systems Research Institute (CA)  
Forteau Lions Club (NL)  
Forteau Town Council (NL)  
French Shore Historical Society (NL)  
Business and Rural Development, Department of Innovation, Government of Newfoundland and Labrador (NL)  
Hillsborough River Association (PEI)  
Institute at the Golden Gate (CA)  
International Academy for Nature Conservation (Germany)  
The International Grenfell Association (NL, UK)  
Ipswich Inn (MA)  
LAN Chile  
Labrador Straits Historical Development Corporation (NL)  
L’Anse au Loup Town Council (NL)  
Lieu historique national du Canada du Fort-Chambly (QC)  
Maine Division of Parks and Public Lands
White-beaked dolphins (*Lagenorhynchus albirostris*) follow alongside boats in the North Atlantic. While their visibility is popular with tourists in the region, their capacity, like all marine life, to adapt to climate change will be one of the challenges in the decades ahead and addressed by QLF's Marine Species at Risk Program. PHOTOGRAPH BY CANDACE COCHRANE
ASSIGNMENT MIDDLE EAST

In April 2014, Executive Vice President Beth Alling traveled to Jordan, Israel, and the West Bank to meet with Middle East Program Alumni, U.S. Embassy officials, and representatives of conservation organizations in order to plan QLF’s next phase of the Middle East Program: 2014-16. Tumultuous political events together with the passing of the program’s twenty-year benefactor in 2013 had placed a temporary hold on advancing the program.

In her meetings, Beth found Middle East Alumni enthusiastic about their QLF experience, excited about the Global Leadership Network, even while working together to secure $125,000 from funders for a two-year QLF Conservation Leader’s Exchange culminating in a Regional Alumni Meeting in 2016. The theme for this new initiative is “Adapting to Climate Change in the Middle East.”

QLF Alumni Alix Hopkins (from Pownal, Maine) presents her research to Middle East Program Alumni at a Regional Meeting, Muscat, Oman, February 2012. Alix is currently writing a book, *A Quiet Fire: Courage, Community, and Conservation in the Middle East*. Quoting Alix, The idea for the book comes from my transformative career experience in Maine and later through participating in QLF’s Middle East Program. I am collecting stories from other Alumni I have met through the Program in order to introduce conservation leaders in North America to the common qualities shared with our Middle East counterparts. These stories are intended to inspire and inform.

The Middle East Program, which began in 1992, now has hundreds of Alumni in that region as well as in North America. QLF maintains an on-going connection with all Alumni through the Global Leadership Network (GLN).
THE GLOBAL LEADERSHIP NETWORK

Through its 55-year history, QLF’s informal network of program Alumni has quietly expanded. This influential group of government, academic, and private sector leaders spans the globe, today representing 75 countries. In 2014, QLF’s Alumni body consists of more than 5,000 individuals — 3,500 who worked as Volunteers or Interns in our home region in North America; 800 who received scholarship awards; 250 Sounds Conservancy grantees; and 1,000 International Fellows. International Fellows are defined as those men and women who visited us from overseas in order to participate in conservation leaders’ exchanges. Alumni have always contributed financially to the annual budget. But the real value of our Alumni goes well beyond fundraising.

The notion of a network emerged after the 2006 QLF Alumni Congress (in Hungary). It was there that attendees affirmed their desire to help QLF meet its future mission. They saw themselves, perhaps for the first time, as QLF’s greatest resource, its strength, and its lasting legacy. QLF has always been, after all, about people.

But how to deploy the Network? Slowed by the global economic crisis beginning in 2008; the Arab Spring and its difficult aftermath; and QLF’s own organizational transition needs, we have nevertheless moved ahead to formalize our Alumni base through a structure aptly named the Global Leadership Network (GLN). The GLN is indeed an entity conceived by Alumni (at the Congress), designed for Alumni, and intended to help QLF meet its 21st century mission.

QLF is currently taking steps to formalize the operational structure of the Network and has launched a series of programs and initiatives calling upon the skills, expertise, and experience of Alumni (of multiple generations) in order to address the environmental and community challenges of our times. The GLN currently is being applied through “special action” projects (see “Belize Land Protection” page 26, 27); Alumni consultancies (for example, an Alumna has recently been advising the Board’s Strategic Planning Committee); expanded conservation exchanges (see “Assignment Vietnam” page 24, 25); ecotourism offerings to introduce our constituents to program field sites (“Ridge to Reef” and “Grenfell” tours); and Alumni mentoring opportunities.

Recent examples of GLN activities include:
• Creating an electronic database of all QLF Alumni, representing every QLF constituency. This database will be utilized through an online mapping platform constructed by Alumnus Stephen Engle and his Center for Community GIS (Farmington, Maine). By the fall of 2014, all Alumni will be mapped and have access to a secure, interactive site.
• The conservation of 1,110 acres of critical rainforest habitat in the Maya Mountain Marine Corridor, southern Belize. This threatened parcel of land was brought to our attention several years ago by QLF Alumni in Belize (former international fellows). QLF responded quickly by sending a specialist staff team to Belize (2011) to investigate the need, meet with our Alumni and local community leaders, confer with the Mennonite owners, and map the land for sale. In November of 2013, QLF put out an electronic call to
Alumni worldwide to help support an effort to save the land. Boldly, QLF decided to commit $50,000 toward the purchase price. The very first contribution came from, of all places, Vietnam! An Alumna, a teacher and well-known artist in Alberta, Canada, contributed financially and also gave us some of her artwork for auction. Three Alumni who had participated in a QLF eco-tour to Belize in 2011 (where they actually saw the property) provided leadership gifts. Eventually, QLF raised $62,000 to help to secure the deal. The land was saved for conservation and has since become part of the Maya Mountain Marine Corridor. In a first time “special action” effort QLF Alumni flexed their collective muscle and in so doing pointed out in dramatic fashion the potential of the GLN.

- The soon to be published book by QLF Alumna Alix Hopkins inspired by her five-year participation in the Middle East Program (see page 31).
- A new Conservation Exchange Initiative in Southeast Asia, starting in Vietnam in 2014. In the future, QLF’s geography (outside our home region) will continue to change as QLF tests the soundness of its mission statement across cultures and continents “to create models for stewardship of natural resources and cultural heritage that can be shared worldwide.”

Looking ahead, the GLN will serve as an operational umbrella, coordinating nearly every aspect of QLF. It will do so by employing our greatest asset—our people—to address the global challenges of the 21st century. While the Global Leadership Network focuses on our core of Alumni, defined as those who have worked for or otherwise participated in QLF Programs and operations, we intentionally left out the word “Alumni” in naming the Network. All members of the “QLF Family” are encouraged to participate in the GLN—not only program Alumni but also donors, professional contacts, and friends. You are all a part of QLF. The challenges we face as a global society will require the strength of all Family members.

Over the next two years, QLF seeks to raise $250,000 to support the Global Leadership Network. Please join with us in this effort. For more on the GLN, email Beth Alling – EAlling@QLF.org.

QLF 2013 summer Interns (left to right) Guillaume Harmange, Brooks School (North Andover, Massachusetts); Alex DeParde, St. Lawrence University; Charley Hildt, St. Lawrence University; Grace Weatherall, Williams College; Carly Churchill, University of Pennsylvania; and Brian Levenson, Brooks School, QLF Headquarters, Ipswich, Massachusetts – PHOTOGRAPH BY JULIE EARLY

QLF Board Meeting reception at The Mount Royal Club, Montréal, May 2013. Pictured are (left to right) Kyla Gilbert, QLF intern; Marcus Edward, QLF Director of Finance; Dr. Norman Pinder, Chairman, International Grenfell Association; François Guillet, Manager, QLF Montréal office; Parisa Khosravi, QLF Volunteer; and Minoo Yazdanpanah, QLF Intern. – PHOTOGRAPH BY ELIZABETH ALLING
INTERNSHIPS NAMED FOR HONORARY DIRECTORS,

After Bill’s death in 2013, QLF received permission from the Mapel family to establish *The William M. R. Mapel Leadership Fund*, managed as part of the QLF Endowment. The Fund will sponsor interns each year working in Atlantic Canada, or Quebec. To date contributions to the Fund exceed $70,000.

Don O’Brien served as Chairman of the U.S. Board from 1971 to 1989. An Honorary Director since 1989, Don maintained his close relationship with his lifelong friend, Bob Bryan, and remained active with QLF, especially in wildlife conservation. After Don’s death in September 2013 and with the support of the O’Brien family, QLF has established a revolving fund in Don’s name to support an Intern each year working in Biodiversity Conservation. Dr. Kathleen Blanchard, a devoted friend of Don’s and former staff member at QLF (best known for the Marine Bird Conservation Program), has agreed to serve as special advisor to the fund.

We are pleased to honor these exceptional individuals by building on their QLF legacy through young women and men serving as interns at QLF each year.

QLF COUNCIL, AN ADVISORY BOARD

Alex T. Bielak, Ph.D.
Robert H. Bolling III
Markley H. Boyer, M.D.
Hooper L. Brooks
William L. Bryan, Ph.D.
Paul Canning
Stephanie M. Clement
S. Elizabeth Cundill
Amos S. Eno
Allen W. Fletcher
Gordon A. Gardiner
Barbara Genge
Sally West Goddard
Henry A. Harding
Alix W. Hopkins
Philip B. Huffman
John S. Hull
Harold W. Janeway
Thomas Johnston
Julia Judson-Rea
Elizabeth C. Kent
Donald A. Keyser
Jonathan M. Labaree
Caroline C. Leland
Lindsey Brace Martinez
Sylvia Metayer
J. D. Miller
David N. Nettleship, Ph.D.
Agnes Pike
Ellen G. Preston
Brendan T. Redmond
Frederick D. Remsen
Clare C. Rimmer
Rosemary L. Ripley
Richard G. Rockefeller, M.D.
Ronald Rompkey, Ph.D.
Charles T. Schulze
Lee Sochasky
Fredric J. Spar
The Most Reverend A. Bruce Stavert
Kendrick R. Wilson III
Harold E. Woodsum, Jr.
# Financial Summary

## COMBINED OPERATING INCOME

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Public Support</strong></td>
<td></td>
</tr>
<tr>
<td>Individuals</td>
<td>$442,358</td>
</tr>
<tr>
<td>Foundations</td>
<td>434,647</td>
</tr>
<tr>
<td>Government and other contracts</td>
<td>215,661</td>
</tr>
<tr>
<td><strong>TOTAL PUBLIC SUPPORT</strong></td>
<td>$1,092,666</td>
</tr>
<tr>
<td><strong>Other Revenue</strong></td>
<td></td>
</tr>
<tr>
<td>Investment Income</td>
<td>752,138</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>9,414</td>
</tr>
<tr>
<td><strong>TOTAL OTHER REVENUE</strong></td>
<td>$761,552</td>
</tr>
<tr>
<td><strong>TOTAL COMBINED OPERATING INCOME</strong></td>
<td>$1,854,218</td>
</tr>
</tbody>
</table>

## COMBINED OPERATING EXPENSES

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program Areas</strong></td>
<td></td>
</tr>
<tr>
<td>Conservation and Stewardship</td>
<td>$508,633</td>
</tr>
<tr>
<td>Culture and Heritage</td>
<td>246,079</td>
</tr>
<tr>
<td>Leadership Programs</td>
<td>245,059</td>
</tr>
<tr>
<td>Community Service</td>
<td>196,972</td>
</tr>
<tr>
<td>Special Projects</td>
<td>132,838</td>
</tr>
<tr>
<td>Communications</td>
<td>56,543</td>
</tr>
<tr>
<td><strong>TOTAL PROGRAMS</strong></td>
<td>$1,386,124</td>
</tr>
<tr>
<td><strong>Administration</strong></td>
<td>$363,055</td>
</tr>
<tr>
<td><strong>Development</strong></td>
<td>104,843</td>
</tr>
<tr>
<td><strong>TOTAL COMBINED OPERATING EXPENSE</strong></td>
<td>$1,854,022</td>
</tr>
</tbody>
</table>

---

*Figures are from audited income and expense, 1 September 2012 - 31 August 2013. All income and expense are expressed in U.S. Dollars. A complete copy of the Audited Financial Statements is available on the QLF website: [www.QLF.org](http://www.QLF.org)*
QLF: THE PEOPLE
The Ven. Robert A. Bryan
Founding Chairman
Lawrence B. Morris
President
Elizabeth Alling
Executive Vice President
Brent A. Mitchell
Senior Vice President, Stewardship
Julie Early
Vice President, Leadership Program

Program Staff
Serena Etheridge
Director, Eastern Canada Culture and Heritage Program
François Guillet
Coordinator
Culture and Heritage Programs
Simone Hélène Hanchet
QLF Canada Office (Montreal)
Connor Hedges
Coordinator
Regional and International Programs
Ildiko Losonci
Coordinator, Middle East Program
Agi Simon
Coordinator
Regional and International Programs

Advisors and Consultants
Sami Backleh
Middle East Program
Dr. Kathleen A. Blanchard
Biodiversity Conservation
Delia Clark
Stewardship
Candace Cochrane
Culture and Heritage
Greig Cranna
Photography
Alex Delis
Information Technology
Stephen Engle
Community Mapping
Kenneth Hoffman
Management Transition
Thomas F. Horn
Heritage Rivers
Jay R. Kaufman
Stewardship
Kevin Porter
Photographic Services
Webmaster
Jeff Ouellette
Information Technology
Jean-Luc Theriault
Community Mapping
Leslie Van Gelder
Strategic Planning
Stephen Wright
Stewardship

Administration
Nancy J. Malaquias
Program Assistant
Ellen Mendonca
Executive Assistant
Linda R. Mitton (retired, August 2013)
Executive Assistant

Business Office
Marcus Edward
Director of Finance and Administration
Susan Dawe
Senior Accountant
Lauren Marano
Budget Analyst

Counsel
Hurwit & Associates
U.S.A.
Stikeman Elliott, LLP
Canada

Interns and Volunteers
Winslow Brokaw
Middlebury College
Carly Churchill
University of Pennsylvania
Hope Dehghani
University of Hawaii at Hilo
Alexander DePardie
St. Lawrence University
Katie Flynn
Candidate, Master of Divinity
Atlantic School of Theology
Kyla Gilbert
McGill University
Hanna Hameline
University of Prince Edward Island
Guillaume Harmange
Brooks School (MA)
Charles Hildt
St. Lawrence University
Parisa Khosravi
Master of Educational Technology
Concordia University
Conor Leggott
University of Prince Edward Island
Brian Levenson
Brooks School (MA)
Nina McKee
Wellesley College
Elizabeth O’Casey
Candidate, Master of Public Policy
Oregon State University
Grace Weatherall
Williams College
Minoo Yazdanpanah
Candidate, Master of Integrated Water Resource Management
McGill University