





THE QUEBEC-LABRADOR FOUNDATION

(QLF) is a Not-for-Profit Corporation in the United States and a Registered Charity in Canada.

QLF exists to support the rural communities and environment of eastern Canada and New England and to create models for stewardship of natural resources and cultural heritage that can be applied worldwide.

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FRONT COVER: Schoodic Point, Acadia National Park, Maine. The Acadian Internship in Regional Conservation and Stewardship is a planned partnership among local NGOs, QLF, and the U.S. National Park Service. The program is based at the Park Service's recently renovated Schoodic Education and Research Center. Through a series of internships, this program will provide education and training opportunities for students in North America as well as for International Fellows.

Internships will focus on large landscape conservation through case studies in New England and eastern Canada. PHOTOGRAPH BY ELIZABETH ALLING



2010: The Year in Review

Dear Friends,

It is our pleasure to report that at the end of QLF's fiscal year on 31 August we had an operating surplus, the third year in a row that we have been able to deliver better than "balance." We finished FY '10 having spent \$2.4 million, reflecting an orderly reduction of more than a half a million dollars over the last few years. Such a downsizing demonstrates not only how this organization has overcome the *Great Recession*, but also how we have chosen to configure QLF for the years ahead — outlined in the *Case for QLF's Future*, a 2007 report to the Governing Boards.

It is management's contention that "bigger" is *not* better. Instead, it is more important to determine QLF's "effective fighting weight." That will be critical to answering questions concerning long-range planning; succession and transition of QLF's leadership; while determining future programming type and mix. QLF's character and personality, our program strengths and diversity are best expressed, we feel, in our current size. Being smaller and a bit more nimble allows us to respond quickly to needs and to take well considered risks in an effort to meet Mission, all the while maintaining our adaptive nature in a highly competitive fundraising environment.

The *QLF Congress* in 2006 in Hungary showed us what our continuing role should be: investing in leaders, remaining with them, supporting them in every way, building our QLF Alumni Network of exceptional individuals, and applying the Network's enormous potential to meeting the regional and global stewardship challenges confronting all of us.

Looking at our end-of-year expenses by program, International Programs (defined as all conservation exchanges and stewardship activities connecting us to regions outside of North America) is just under 20% of QLF's budget. The Sounds Conservancy (primarily driven by endowment draw and foundation support) is 4%. More than 60% of our operations are in the Atlantic Region. The Atlantic Region (New England and eastern Canada) still dominates the use of our program dollar. Administrative functions, including fundraising and board relations (in two countries), was slightly less than 20%. With cross-border legal complexity taken into account, we are satisfied with the modest level of these non-operations categories.

What you will discover in reviewing the photographs and captions in this report is that QLF, rather than remaining static, is responding effectively to the needs of a fast-changing world. As stated in our Mission, QLF exists to support rural communities and the environment in our home region while sharing our model of stewardship of natural resources and cultural heritage with other places around the world.

Thanks for all you do to keep QLF vibrant in thoughts and deeds. This new year, 2011, is our 50th. We look forward to it being very special.

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ANNUAL REPORT

of the

QUEBEC-LABRADOR FOUNDATION Atlantic Center for the Environment

For Year Ended 31 August 2010

On behalf of the Quebec-Labrador Foundation/Atlantic Center for the Environment, we wish to express our appreciation to the following:

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Summerside, Cow Head, Newfoundland. The community of Cow Head was originally home to Aboriginal peoples who settled there because of the plentiful supply of chert, a stone used to make tools. Today, surrounded by Gros Morne National Park, Cow Head residents are working with QLF on a number of heritage preservation and interpretation projects.

PHOTOGRAPH BY CANDACE COCHRANE

Une version française des légendes des photographies contenues dans le Rapport annuel 2010 est disponible sur le site internet de QLF (www.qlf.org).

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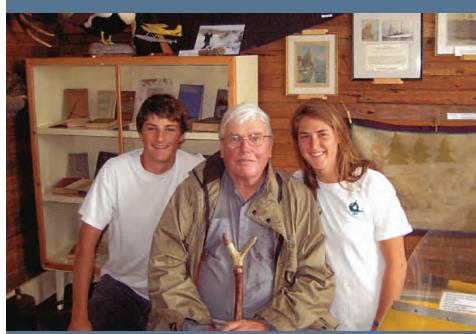
GE Foundation

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Bryan Family reunion, Harrington Harbour, Quebec. QLF Volunteer, Will Brokaw (Left), with his grandfather (QLF Founder) Bob Bryan, and Will's sister and QLF Intern, Roz Brokaw. Will's and Roz's mother, Kerry Bryan Brokaw, is married to QLF Director, Bags Brokaw. Three generations of Bryans symbolize the 50-year commitment by QLF to the communities along the Quebec North Shore. That commitment is also represented by hundreds of QLF Volunteers and Interns who have served the QLF cause over five decades. In QLF's Golden Anniversary year, it is fitting that this report be dedicated to the vision and service of our Founder, and to three generations of Bryans who have stood the watch with him.

PHOTOGRAPH BY THOMAS SHERWOOD

PG & E Corporation Foundation Matching Gift Program (NJ)

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Government of Canada Habitat Stewardship Plan – Quebec Region Habitat Stewardship Program for Species at Risk, Environment Canada (QC)

Human Resources and Skills Development Canada, Government of Canada

Ministère du Développement économique, de l'innovation et de l'Exportation (QC)

National Park Service, United States Department of the Interior

Natural Sciences and Engineering Research Council of Canada, Government of Canada

New England Bay Watershed Education and Training Program of the National Oceanic and Atmospheric Administration

Official Languages Support Programs, Canadian Heritage (QC)

State Planning Office, Maine Coastal Program

Organizations

Ducks Unlimited Canada

Essex County Trail Association, Inc. (MA)

French Shore Historical Society, Museum Assistance Program (NL)

Massachusetts Society of the Founders and Patriots of America

Memorial University of Newfoundland

The Northern Forest Center, Inc. (NH)

Princeton University Class of 1969 Community Service Fund (NJ)

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University of Virginia Health Services, Division of General Surgery Reid B. Adams, M.D.

Todd Bauer, M.D.

A clear morning, Harrington Harbour, Quebec. In 1961, Bob Bryan brought the first students to this community on the Quebec Lower North Shore. QLF Volunteers and Interns have returned every year since to conduct youth recreation programs, teach swimming and lifesaving, and provide environmental education opportunities.

PHOTOGRAPH BY CHARLEY HILDT







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Lone kayaker, Narrow River, Narragansett, Rhode Island. The Narrow River, also known as the Pettaquamscutt River, consists of two fjord-like ponds, a narrow tidal inlet and back bay, and an estuary that empties into the Atlantic Ocean at Narragansett Beach. This tidal river is just 9.5 kilometers long. It is home to the largest black duck population in the state, several nesting pairs of ospreys, terns, gulls, wading and water birds, and the endangered piping plover, which nests on the beaches at the river's mouth. Land acquisition for conservation along the shoreline, effective water monitoring, and public education programs have improved water quality in recent years.

Increasing demands on limited coastal resources prompted Chris Percy to create The Sounds Conservancy (TSC) in 1984. An ardent environmentalist, Chris was committed to the conservation of the estuaries and coastal waters of the six Sounds of southern New England and New York. Upon his retirement in 1995, QLF assumed management responsibility for The Sounds Conservancy. Chris died unexpectedly in 2002. In his memory, QLF has continued and expanded TSC's Marine Conservation Grants Program.

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Near Salmon Brook, Southwest Miramichi River, New Brunswick. A canoe glides downstream toward an awaiting salmon pool. QLF's first environmental program, Living Rivers, began in Tabusintac, New Brunswick, in 1975. A cooperative effort between QLF and the Atlantic Salmon Federation, this environmental education program moved QLF's work into natural resources conservation and environmental stewardship. Coming from a tradition of service, QLF (through its Atlantic Center for the Environment) became one of

the first organizations combining culture, community,

PHOTOGRAPH BY LARRY MORRIS

and conservation.









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Jacques Cartier Harbour, Quirpon, Great Northern Peninsula, Newfoundland. Once used by Viking mariners, then John Cabot, followed by French explorer Jacques Cartier, the Harbour is an historic site highlighted in a website (www.landoffirstcontact.ca) developed by QLF and local ecotourism development partners. PHOTOGRAPH BY CANDACE COCHRANE



Grey River, South Coast, Newfoundland. Through QLF's program on Biodiversity Conservation, Senior Biologist, Trish Nash, and her Interns and Volunteers work with the commercial fishing community in Newfoundland to promote the recovery of threatened and endangered species. Three species of wolffish (Family *Anarhichadidae*) are found in the North Atlantic. All three have been designated "at risk" by the Committee on the Status of Endangered Wildlife in Canada (COSEWIC). Both the Northern and Spotted Wolffish are considered "threatened" while the Atlantic Wolffish (*Anarhichas lupus*), seen here, is considered by COSEWIC to be of "special concern." Atlantic Wolffish in Canadian waters had declined 87 percent by the late 1990s. QLF is working with commercial fishermen to aid in the recovery of these species.

Dr. Kathleen Blanchard, many years with QLF, has also conducted extensive research on wolffish while promoting their conservation through grants with the Canadian Government. Kath is currently the President of an environmental organization and consulting firm, Intervale.

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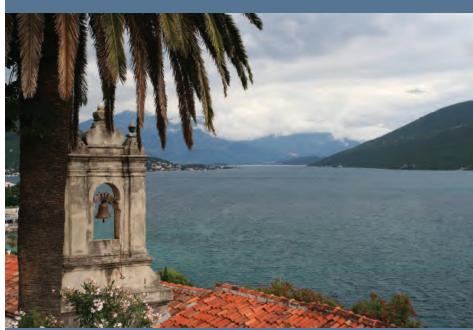
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Bay of Boka Kotorska, Montenegro. Mountain of Lovćen in background. The inner Bay is recognized by UNESCO as a World Heritage Site for both its natural and cultural features. At this time the outer Bay is not protected. Under the direction of QLF Vice President, Stewardship, Brent Mitchell, along with partner organization, EXPEDITIO, QLF sponsored a landscape stewardship exchange at this site to recommend landscape options and to build public support for conservation and stewardship.

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Neretva River, Hercegovina. The river is seen here just upstream from its delta in Croatia. The delta is the most important wetland on the Adriatic Flyway. The mosque at left was destroyed in the Bosnian war in the 1990s and then rebuilt in 2005. QLF is assisting regional NGOs and governmental organizations in Southeast Europe involved in managing protected areas to implement trans-boundary and community planning in the Balkans. QLF's program involves on-site training as well as inter-and intra-regional exchange opportunities for staff members of partner organizations.

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Frigatebird Rookery, Port Honduras Marine Reserve (PHMR), southern Belize. Magnificent Frigatebirds (*Freáta magnificens*) nest on several mangrove cayes in the Reserve. The bird derives its name from the male's prominent red pouch, inflated during courtship. Seen throughout the Reserve, Frigatebirds soar effortlessly to great heights, never landing on the water. They are often seen robbing other birds in flight or taking small fish at the water's surface.

The PHMR is an 850 square kilometers marine reserve formerly designated in 2000. It consists of mangrove islands, turtle grass flats, and river estuaries. The PHMR is known for its high biodiversity – including the West Indian Manatee, several species of crocodiles, an abundance of migratory and resident bird species, sea turtles, fish, and other marine life. Jaguars patrol the coastal rainforest.

QLF works with a local NGO, The Toledo Institute of Development and Environment (TIDE), which is dedicated to marine conservation in the waters of the Reserve and surrounding areas. A number of TIDE staff members have participated in QLF's Gulf (of Honduras) to Gulf (of Maine) Stewardship Exchange Program dating back over a decade. QLF staff have in turn visited TIDE's headquarters and spent extensive time in the Reserve.

The Gulf of Honduras continues to be a priority for QLF's region-to-region stewardship activities. PHOTOGRAPH BY LARRY MORRIS



Abalone Caye, Port Honduras Marine Reserve, southern Belize. This caye is strategically situated in the middle of the Reserve and is the headquarters for TIDE rangers who patrol its waters to reduce threats such as illegal fishing and gill net use. TIDE rangers maintain a close relationship with local fishermen who have come to recognize the value of protection and wise management of the Reserve's marine resources. "Sustainability" is the watchword. Ecotourism is a growing economic bi-product of stepped-up conservation.

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Wadi Rum Reserve, southern Jordan. Wadi Rum describes a protected area of 720 square kilometers of desert and sandstone mountains. Bedouin Tribes continue to live within the reserve. Their colorful goat hair tents are distinctive. Wadi Rum is best known as the place where British Officer, T. E. Lawrence (Lawrence of Arabia), began his march to Damascus during the Arab Revolt of 1917 – 1918. He moved north following the narrow gauge railway line.

Today, QLF manages a 20-year old program linking the Atlantic Region with countries in the Middle East through common interests in the conservation and stewardship of natural resources. Jordan has been a leader in promoting QLF's environmental exchange efforts. Funding comes from private foundations and the U. S. Department of State.

Initially, the Middle East Conservation Exchange Program included Jewish and Arab Israeli environmentalists. That was followed over the years by the inclusion of participants from the West Bank and Gaza, Jordan, Lebanon, and Egypt. Recently, QLF has been expanding these cross-border conservation programs to other countries in the Middle East. The program also hosts annual reunions for Alumni and partner organizations. PHOTOGRAPH BY ELIZABETH ALLING

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In the Wadi Rum Reserve can be found ancient rock drawings—known as petroglyphs—hundreds, even thousands of years old. Some look remarkably similar to these camel shadows captured in late afternoon light by QLF's Beth Alling. Beth manages the Middle East Conservation Exchange Program.

PHOTOGRAPH BY ELIZABETH ALLING





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Blazena Husková, from Liberec, Czech Republic, visits Ipswich, Massachusetts. Blazena's environmental interest was motivated by her determination to revitalize the damaged forest ecosystem in the Jizerske hory Mountains, northern Czech Republic. Blazena participated in QLF's landscape stewardship exchange in 1997 and later attended the QLF Alumni Congress in 2006. She said at the Congress, "I believe that the powerful connection between QLF and the Environmental Partnership for Central Europe made so many positive changes in the Czech Republic possible and effective."

As seen here during a 2010 visit to Ipswich, Blazena took a moment to pose with some "friends." The recently constructed River Walk in Ipswich, a downtown greenway, includes a mural depicting the 350-year history of the community. Blazena is a wonderful example of Alumni all over the world keeping in touch with their QLF "family." PHOTOGRAPH BY LARRY MORRIS



Wil Maheia, QLF Alumnus and prominent Belizean conservationist from Punta Gorda, Toledo District, Belize. Wil has participated in many QLF conservation programs and gives these programs credit for his planning of the Port Honduras Marine Reserve. He is Founder of the environmental organization, TIDE, and participated in the QLF 2006 Alumni Congress in Hungary. Wil is one of the leaders of Belize's emerging "green" movement, the People's National Party (PNP). Wil's conservation interests span organic agriculture and sustainable forestry as well as marine conservation.

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Sami Backleh, an Alumnus of QLF's Middle East Conservation Exchange Program, is a Palestinian wildlife conservationist and is currently Regional Jerusalem. Sami has a Masters' in Conservation Biology from the University of Kent, in Canterbury, England. Seen here sporting a commemorative hat from the 2006 QLF Alumni Congress, Sami holds a Short-toed Eagle (Ciraetus gallicus).

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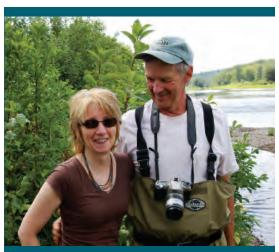
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Bill Hooper and his wife, Faye Cowie, near Doaktown, New Brunswick, summer 2010. Both longtime friends of QLF, they remain active in multiple endeavors: making canoe poles, smoking salmon, guiding, fish and wildlife habitat restoration, GIS mapping. A nod to QLF's first 50 years wouldn't be complete without them!

PHOTOGRAPH BY LARRY MORRIS





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"World Cup" Soccer Tournament, St. Paul's River, Quebec North Shore, July 2010 PHOTOGRAPH BY THOMAS SHERWOOD





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The Aquinnah Cliffs, Gay Head, Martha's Vineyard, Massachusetts. Looking west toward Rhode Island Sound, one of the six Sounds comprising the geographic focus of The Sounds Conservancy Program. The program provides grants to students to pursue marine conservation, research, and education. PHOTOGRAPH BY CANDACE COCHRANE

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Acadia National Park, National Park Service

Canadian Heritage, Richelieu (QC)

Canadian Rangers (QC)

CLD de la Basse Côte-Nord (QC)

Commission Scolaire du Littoral (OC)

St. Theresa School, École Mgr Scheffer, Mountain Ridge School, St Paul's School, Netagamiou School

Conservation Study Institute, National Park Service (U.S.)

Consulate General of the United States Jerusalem Embassy of the United States Amman, Jordan Embassy of the United States Beirut, Lebanon Embassy of the United States Tel Aviv, Israel

Gulf of Maine Program, U.S. Fish and

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Pakua Shipi Band Council (QC)

Parks Canada (NL)

Rachel Carson National Wi fe Refuge, U.S. Fish and Wildlife Service

SERNANP (National Park Service, Peru)

Service Canada (QC)

Town of Randolph (NH)

White Mountain National Forest, U.S. Forest Service

Organizations

Al Shouf Cedar Nature Reserve (Lebanon)

The American University of Beirut (Lebanon)

Animal Encounter (Lebanon)

Appalachian Mountain Club (MA)

The Missisquoi Museum, Stanbridge East, Eastern Townships, Quebec. In October 2010, QLF sponsored a workshop on sustaining small cultural museums and the local heritage groups, which support them. Another project, managed by QLF's Canadian staff, is Atlas Richelieu-Missisquoi, a community-driven, interactive online atlas that highlights the layered culture and history of this area. The website focuses on Anglophone and 'bicultural' heritage, serving local communities, heritage groups, researchers, schools, and tourists.

PHOTOGRAPH BY CANDACE COCHRANE





Aqaba Special Economic Zone Authority (Jordan)

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Center for Environmental Diplomacy (West Bank)

The Center for Place-based Education (VT)

Chewonki Foundation (ME)

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ECOVAST (Croatia)

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Friends of Silvio O. Conte National Fish and Wildlife Refuge (NH)

Goodwill Industries of Northern New England (ME)

Green Network of Vojvodina (Serbia)

Heritage Foundation of Newfoundland and Labrador (NL)

IndyACT (Lebanon)

IUCN Southeast Europe Programme

Jordan River Foundation (Jordan)

Labrador Straits Development Corporation (NL)

Labrador Straits Historical Development Corporation (NL)

Lake Champlain Basin Program (VT/NY)

Lower North Shore CEDEC (QC)

Maine Coast Heritage Trust

Marsh-Billings-Rockefeller National Historical Park (VT)

Massachusetts Audubon Society

Middle Bay Interpretation Centre (QC)

Missisquoi Museum (QC)

The Mountain Institute (Peru)

The Nature Trust of New Brunswick

Netagamiou CLC Partnership Table (QC)

Netagamiou Community Learning Centre (QC)

Northern Forest Center (NH)

Palestine Wildlife Society (West Bank)

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Parker River Watershed Association (MA)

Penobscot East Resource Center (ME)

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Regional Environmental Center (Albania)

The Royal Marine Conservation Society of Jordan

SAVIA (Bolivia)

Society for the Protection of Nature in Israel

Society for the Protection of New Hampshire

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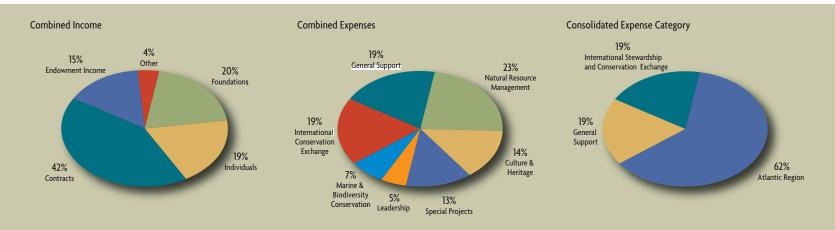


Financial Summary

COMBINED INCOME	\$ Amount
Contributions	
Foundations	\$ 490,425
Individuals	465,443
Corporations	37,797
TOTAL	\$993,665
Other Revenue	
Government and Other Contracts	1,021,763
Endowment	370,400
Program Fees and	
Sponsorships,Rent, Other	42,584
TOTAL	\$1,434,747
COMBINED INCOME	\$2,428,412

COMBINED EXPENSES Atlantic Region Programs	\$ Amount
Natural Resource Management	\$ 551,453
Culture and Heritage	335,326
Special Projects	311,906
Leadership	116,762
The Sounds Conservancy Marine	
Program	93,577
Biodiversity Conservation	81,872
International Programs	
International Stewardship	231,367
Middle East Conservation Exchange	226,296
General Support	
Administration and Board Relations	357,571
Development and Communications	117,029
COMBINED EXPENSES	\$2,423,159
SURPLUS	\$ 5,253

CONSOLIDATED EXPENSE CATEGORY Atlantic Region	\$ Amount
New England, Eastern Canada	\$1,490,895
International Stewardship and Conservation Exchange	457,664
General Support	474,600
TOTAL	\$2,423,159



Figures represent unaudited income and expense, 1 September 2009 through 31 August 2010. All income and expenses are expressed in U.S. dollars.

A complete copy of the Audited Financial Statement is available upon request from QLF. The Audit is prepared by Nardella & Taylor, LLP, of Lexington, Massachusetts.



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